Motorola Solutions, Inc. and Subsidiaries Consolidated Statements of Operations (In millions, except per share amount)

	Three Months Ended December 31, 2019 December 31, 2019					
Net sales from products	¢	1,507	\$	1,470		
Net sales from services	Ψ	870	Ψ	784		
Net sales		2,377		2,254		
Costs of products sales		621		652		
Costs of services sales		536		514		
Costs of sales		1,157		1,166		
Gross margin		1,220		1,088		
Selling, general and administrative expenses		368		337		
Research and development expenditures		182		165		
Other charges		26		22		
Intangibles amortization		54		48		
Operating earnings		590		516		
Other income (expense):				510		
Interest expense, net		(55)		(50)		
Gains on sales of investments and businesses, net		(55)		(59)		
Other				7		
		(343)		7 (52		
Total other expense		<u>(397)</u> 193				
Net earnings before income taxes				464		
Income tax expense (benefit)		(51)		40		
Net earnings		244		424		
Less: Earnings attributable to noncontrolling interests	¢	244	¢	423		
Net earnings attributable to Motorola Solutions, Inc.	\$	244	\$	423		
Earnings per common share:						
Earnings per common share: Basic:	¢	1.43	\$	2.58		
Diluted:	\$ \$	1.43	ֆ \$	2.36		
Weighted average common shares outstanding:	φ	1.59	φ	2.44		
Basic		170.9		163.5		
Diluted		175.6		173.4		
Didted		110.0		170.4		
		Percentage	of Net Sal	'es*		
Net sales from products		63.4 %		65.2 %		
Net sales from services		36.6 %		34.8 %		
Net sales		100.0 %		100.0 %		
Costs of products sales		41.2 %		44.4 %		
Costs of services sales		61.6 %		65.6 %		
Costs of sales		48.7 %		51.7 %		
Gross margin		51.3 %		48.3 %		
Selling, general and administrative expenses		15.5 %		15.0 %		
Research and development expenditures		7.7 %		7.3 %		
Other charges		1.1 %		1.0 %		
Intangibles amortization		2.3 %		2.1 %		
Operating earnings		24.8 %		22.9 %		
Other income (expense):						
Interest expense, net		(2.3)%		(2.6)%		
Gains on sales of investments and businesses, net		(2.3)% — %		(2.0)/(— %		
Other		(14.4)%		0.3 %		
Total other expense		(14.4)%		(2.3)%		
Net earnings before income taxes	_	8.1 %		20.6 %		
Income tax expense (benefit)						
		(2.1)%		1.8 %		
Net earnings		<u> </u>		<u>18.8 %</u> — %		
Less: Earnings attributable to noncontrolling interests				— % 18.8 %		
Net earnings attributable to Motorola Solutions, Inc. * Percentages may not add up due to rounding		10.3 %		10.0 %		

* Percentages may not add up due to rounding

Motorola Solutions, Inc. and Subsidiaries Consolidated Statements of Operations (In millions, except per share amounts)

	Years Ended					
	December 31, 2019	December 31, 2018	December 31, 2017			
Net sales from products	\$ 4,746	\$ 4,463	\$ 3,772			
Net sales from services	3,141	2,880	2,608			
Net sales	7,887	7,343	6,380			
Costs of products sales	2,049	2,035	1,686			
Costs of services sales	1,907	1,828	1,670			
Costs of sales	3,956	3,863	3,356			
Gross margin	3,931	3,480	3,024			
Selling, general and administrative expenses	1,403	1,254	1,025			
Research and development expenditures	687	637	568			
Other charges (income)	52	146	(4)			
Intangibles amortization	208	188	151			
Operating earnings	1,581	1,255	1,284			
Other income (expense):		1,200	1,201			
Interest expense, net	(220)	(222)	(201)			
Gains on sales of investments and businesses, net	5	16	3			
Other	(365)	53	(10)			
Total other expense	(580)	(153)	(208)			
Net earnings before income taxes	1,001	1,102	1,076			
Income tax expense	130	133	1,227			
Net earnings (loss)	871	969	(151)			
Less: Earnings attributable to noncontrolling interests	3	909	(131)			
Net earnings (loss) attributable to Motorola Solutions,	\$ 868	\$ 966	\$ (155)			
	<u> </u>	<u> </u>	<u>v (155)</u>			
Earnings (loss) per common share:						
Basic:	5.21	5.95	(0.95)			
Diluted:	4.95	5.62	(0.95)			
Weighted average common shares outstanding:						
Basic	166.6	162.4	162.9			
Diluted	175.6	172.0	162.9			
		Percentage of Net Sales	\$*			
Net sales from products	60.2 %	60.8 %	59.1 %			
Net sales from services	39.8 %	39.2 %	40.9 %			
Net sales	100.0 %	100.0 %	100.0 %			
Costs of products sales	43.2 %	45.6 %	44.7 %			
Costs of services sales	60.7 %	63.5 %	64.0 %			
Costs of sales	50.2 %	52.6 %	52.6 %			
Gross margin	49.8 %	47.4 %	47.4 %			
Selling, general and administrative expenses	17.8 %	17.1 %	16.1 %			
Research and development expenditures	8.7 %	8.7 %	8.9 %			
Other charges	0.7 %	2.0 %	(0.1)%			
Intangibles amortization	2.6 %	2.6 %	2.4 %			
Operating earnings	20.0 %	17.1 %	20.1 %			
Other income (expense):	20.0 /0		20.1 /0			
Interest expense, net	(2.8)%	(3.0)%	(3.2)%			
Gains on sales of investments and businesses, net	0.1 %	0.2 %	(3.2)%			
· ·						
Other	(4.6)%	0.7 %	(0.2)%			
Total other expense	(7.4)%	(2.1)%	(3.3)%			
Net earnings before income taxes	12.7 %	15.0 %	16.9 %			
Income tax expense	1.6 %	1.8 %	19.2 %			
Net earnings (loss)	11.0 %	13.2 %	(2.4)%			
Less: Earnings attributable to noncontrolling interests	— %	— %	0.1 %			
Net earnings (loss) attributable to Motorola Solutions, * Percentages may not add up due to rounding	11.0 %	13.2 %	(2.4)%			

* Percentages may not add up due to rounding

	Decem	nber 31, 2019	December 31, 2018		
Assets					
Cash and cash equivalents	\$	1,001	\$	1,257	
Accounts receivable, net		1,412		1,293	
Contract assets		1,046		1,012	
Inventories, net		447		356	
Other current assets		272		354	
Total current assets		4,178		4,272	
Property, plant and equipment, net		992		895	
Operating lease assets		554		—	
Investments		159		169	
Deferred income taxes		943		985	
Goodwill		2,067		1,514	
Intangible assets, net		1,327		1,230	
Other assets		422		344	
Total assets	\$	10,642	\$	9,409	
Liabilities and Stockholders' Equity					
Current portion of long-term debt	\$	16	\$	31	
Accounts payable		618		592	
Contract liabilities		1,449		1,263	
Accrued liabilities		1,356		1,210	
Total current liabilities		3,439		3,096	
Long-term debt		5,113		5,289	
Operating lease liabilities		497		_	
Other liabilities		2,276		2,300	
Total Motorola Solutions, Inc. stockholders' equity (deficit)		(700)		(1,293)	
Noncontrolling interests		17		17	
Total liabilities and stockholders' equity	\$	10,642	\$	9,409	

Motorola Solutions, Inc. and Subsidiaries Consolidated Statements of Cash Flows (In millions)

	Three Months Ended					
	Decem	ber 31, 2019		December 31, 2018		
Operating						
Net earnings attributable to Motorola Solutions, Inc.	\$	244	\$	423		
Earnings attributable to noncontrolling interests				1		
Net earnings		244		424		
Adjustments to reconcile Net earnings to Net cash provided by operating activities:						
Depreciation and amortization		104		93		
Non-cash other charges		8		_		
U.S. pension settlement loss		359		_		
Share-based compensation expense		31		20		
Gains on sales of investments and businesses, net		(1)		_		
Changes in assets and liabilities, net of effects of acquisitions, dispositions, and foreign currency translation adjustments:						
Accounts receivable		(109)		(124)		
Inventories		14		1 0		
Other current assets and contract assets		(55)		(114)		
Accounts payable, accrued liabilities, and contract liabilities		341		441		
Other assets and liabilities		(16)		72		
Deferred income taxes		(125)		(10)		
Net cash provided by operating activities		795		812		
Investing						
Acquisitions and investments, net		(86)		(6)		
Proceeds from sales of investments		6		5		
Capital expenditures		(59)		(69)		
Proceeds from sales of property, plant and equipment		7				
Net cash used for investing activities		(132)		(70)		
Financing						
Repayment of debt		(604)		(311)		
Net proceeds from issuance of debt		_		195		
Issuance of common stock		32		29		
Purchase of common stock		(145)		(66)		
Payment of dividends		(98)		(85)		
Deferred acquisition costs				(76)		
Net cash used for financing activities		(815)		(314)		
Effect of exchange rate changes on cash and cash equivalents		13		(22)		
Net increase (decrease) in cash and cash equivalents		(139)		406		
Cash and cash equivalents, beginning of period		1,140		851		
Cash and cash equivalents, end of period	\$	1,001	\$	1,257		
Financial Ratios:						
Free cash flow*	\$	736	\$	743		

*Free cash flow = Net cash provided by operating activities - Capital Expenditures

Motorola Solutions, Inc. and Subsidiaries Consolidated Statements of Cash Flows (In millions)

	Years Ended						
	Decemb	er 31, 2019	Decem	ber 31, 2018	December 31, 2017		
Operating							
Net earnings (loss) attributable to Motorola Solutions, Inc.	\$	868	\$	966	\$	(155)	
Earnings attributable to noncontrolling interests		3		3		4	
Net earnings (loss)		871		969		(151)	
Adjustments to reconcile Net earnings (loss) to Net cash provided by operating activities:							
Depreciation and amortization		394		360		343	
Non-cash other charges		35		56		32	
Pension settlement losses		359		—		48	
Share-based compensation expense		118		73		66	
Gains on sales of investments and businesses, net		(5)		(16)		(3)	
Losses from the extinguishment of long-term debt		50		—		—	
Gain from the extinguishment of 2.00% senior convertible notes		(4)		(6)		—	
Changes in assets and liabilities, net of effects of acquisitions, dispositions, and foreign currency translation adjustments:							
Accounts receivable		(79)		62		(60)	
Inventories		(74)		71		(46)	
Other current assets and contract assets		49		(251)		(99)	
Accounts payable, accrued liabilities, and contract liabilities		198		271		160	
Other assets and liabilities		(5)		(523)		(44)	
Deferred income taxes		(84)		9		1,100	
Net cash provided by operating activities		1,823		1,075		1,346	
Investing							
Acquisitions and investments, net		(709)		(1,164)		(404)	
Proceeds from sales of investments		16		95		183	
Capital expenditures		(248)		(197)		(227)	
Proceeds from sales of property, plant and equipment		7		_		_	
Net cash used for investing activities		(934)		(1,266)		(448)	
Financing				· · · · ·			
Repayment of debt		(2,039)		(723)		(21)	
Net proceeds from issuance of debt		1,804		1,490		10	
Issuances of common stock		114		168		82	
Purchases of common stock		(315)		(132)		(483)	
Settlement of conversion premium on 2.00% senior convertible notes		(326)		(169)		_	
Payment of dividends		(379)		(337)		(307)	
Payment of dividends to noncontrolling interest		(3)		(1)		(1)	
Deferred acquisition costs		_		(76)		(2)	
Net cash provided by (used for) financing activities		(1,144)		220		(722)	
Effect of exchange rate changes on cash and cash equivalents		(1)		(40)		62	
Net increase (decrease) in cash and cash equivalents		(256)		(11)		238	
Cash and cash equivalents, beginning of period		1,257		1,268		1,030	
Cash and cash equivalents, end of period	\$	1,001	\$	1,257	\$	1,268	
Financial Ratios:	· · · · · · · · · · · · · · · · · · ·			· · · ·	<u>.</u>		
Free cash flow*		1,575		878		1,119	

*Free cash flow = Net cash provided by operating activities - Capital Expenditures

Motorola Solutions, Inc. and Subsidiaries Segment Information (In millions)

Net Sales								
Decem	nber 31, 2019	Decer	mber 31, 2018	% Change				
\$	1,673	\$	1,670	—%				
	704		584	21%				
\$	2,377	\$	2,254	5%				
		Three Mor December 31, 2019 \$ 1,673 704	Three Months End December 31, 2019 December 31, 2019 \$ 1,673 \$ 704	Three Months Ended December 31, 2019 December 31, 2018 \$ 1,673 \$ 1,670 704 584				

		Years			
	Decer	mber 31, 2019	Decei	mber 31, 2018	% Change
Products and Systems Integration	\$	5,329	\$	5,100	5%
Software and Services		2,558		2,243	14%
Total Motorola Solutions	\$	7,887	\$	7,343	7%

Operating Earnings								
		Three Mon	d					
	December 31, 2019 December 31, 2018			ber 31, 2018	% Change			
Products and Systems Integration	\$	426	\$	405	5%			
Software and Services		164		111	48%			
Total Motorola Solutions	\$	590	\$	516	14%			

		Years			
	Decem	ber 31, 2019	Decen	nber 31, 2018	% Change
Products and Systems Integration	\$	994	\$	854	16%
Software and Services		587		401	46%
Total Motorola Solutions	\$	1,581	\$	1,255	26%

Operating Earnings %						
	Three Months Ended					
	December 31, 2019	December 31, 2019 December 31, 2018				
Products and Systems Integration	25.5%	24.3%				
Software and Services	23.3%	19.0%				
Total Motorola Solutions	24.8%	22.9%				

	Years Ended				
	December 31, 2019	December 31, 2018			
Products and Systems Integration	18.7%	16.7%			
Software and Services	22.9%	17.9%			
Total Motorola Solutions	20.0%	17.1%			

Motorola Solutions, Inc. and Subsidiaries

Non-GAAP Adjustments (Intangibles Amortization Expenses, Share-Based Compensation Expense, and Highlighted Items)

Q1 2019									
Non-GAAP Adjustments	Statement Line	PBT (Inc)/Exp		Tax Inc/(Exp)		PAT (Inc)/Exp			EPS npact
Intangibles amortization expense	Intangibles amortization	\$	50	\$	11	\$	39	\$	0.23
Share-based compensation expense	Cost of sales, SG&A and R&D		27		6		21		0.12
Reorganization of business charges	Cost of sales and Other charges		8		2		6		0.04
Investment impairments	Investment impairments		8		2		6		0.04
Acquisition-related transaction fees	Other charges	2			_		2		0.01
Fair value adjustments to equity investments	Other expense		1		_		1		0.01
Release of uncertain tax positions	Income tax expense		_		1		(1)		(0.01)
Legal settlement	Other charges		(1)		_		(1)		(0.01)
Sale of investments	(Gain) or loss on sales of investments and businesses, net		(1)		_		(1)		(0.01)
Total impact on Net earnings		\$	94	\$	22	\$	72	\$	0.42

	Q2 2019									
Non-GAAP Adjustments	Statement Line	PBT (Inc)/Exp Ir					PAT Inc)/Exp		EPS impact	
Intangibles amortization expense	Intangibles amortization	\$ 52		\$	11	\$	41	\$	0.23	
Loss from the extinguishment of long- term debt	Other expense		43		11		32		0.18	
Share-based compensation expense	Cost of sales, SG&A and R&D		30		7		23		0.13	
Reorganization of business charges	Cost of sales and Other charges	12		3		9			0.05	
Investment impairments	Investment impairments		3	1		1 2			0.01	
Legal settlements	Other charges		1		—		1		0.01	
Sale of a business	(Gain) or loss on sales of investments and businesses, net		(3)		(1)		(2)		(0.01)	
Release of uncertain tax positions	Other income, Income tax expense		(4)		(1)		(3)		(0.02)	
Fair value adjustments to equity investments	Other income		(16)		(4)		(12)		(0.07)	
Total impact on Net earnings		\$	118	\$	27	\$	91	\$	0.51	

	Q3 2019								
Non-GAAP Adjustments	Statement Line	ne (Inc)/Exp		Tax Inc/(Exp)		PAT (Inc)/Exp		EPS impact	
Intangibles amortization expense	Intangibles amortization	\$	52	\$	12	\$	40	\$	0.22
Share-based compensation expense	Cost of sales, SG&A and R&D		30		7		23		0.13
Reorganization of business charges	Cost of sales and Other charges		18		4		14		0.08
Fair value adjustments to equity investments	Other income		18		4		14		0.08
Loss from the extinguishment of long- term debt	Other expense		7		2		5		0.03
Investment impairments	Other expense		5		1		4		0.02
Acquisition-related transaction fees	Other charges		1		_		1		0.01
Gain from the extinguishment of 2.00% senior convertible notes	Other income		(4)		(1)		(3)		(0.02)
Gain on legal settlement	Other charges		(5)		(1)		(4)		(0.02)
Total impact on Net earnings		\$	122	\$	28	\$	94	\$	0.53

	Q4 2019								
Non-GAAP Adjustments	Statement Line	PBT Statement Line (Inc)/Exp		Tax Inc/(Exp)		PAT (Inc)/Exp		EPS impact	
US pension settlement loss	Other expense	\$ 359		\$	90	\$	269	\$	1.53
Intangibles amortization expense	Intangibles amortization		54		12		42		0.24
Share-based compensation expense	Cost of sales, SG&A and R&D		31		7		24		0.14
Reorganization of business charges	Cost of sales and Other charges		19		5		14		0.08
Legal settlements	Other charges	8		2		2 6			0.04
Operating lease asset impairment	Other charges		5		1	1 4			0.02
Investment impairments	Other expense		2 —		_	- 2			0.01
Sale of investments	(Gain) or loss on sales of investments and businesses, net		(1)				(1)		(0.01)
Release of uncertain tax positions	Other income, Income tax expense		(1)		4		(5)		(0.03)
Fair value adjustments to equity investments	Other income		(6)		(1)		(5)		(0.03)
Release of valuation allowance on deferred tax assets	Income tax expense		_		77		(77)		(0.44)
Total impact on Net earnings		\$	470	\$	197	\$	273	\$	1.55

	FY 2019								
Non-GAAP Adjustments	Statement Line	PBT Tax (Inc)/Exp Inc/(Exp				PAT (Inc)/Exp		EPS impact	
US pension settlement loss	Other expense	\$	359	\$	90	\$ 269	\$	1.53	
Intangibles amortization expense	Intangibles amortization		208		46	162		0.92	
Share-based compensation expense	Cost of sales, SG&A and R&D		118		27	91		0.52	
Reorganization of business charges	Cost of sales and Other charges		57		14	43		0.24	
Loss from the extinguishment of long- term debt	Other expense		50		13	37		0.21	
Investment impairments	Investment impairments		18		4	14		0.08	
Operating lease asset impairment	Other charges		5		1	4		0.02	
Legal settlements	Other charges		3		1	2		0.01	
Acquisition-related transaction fees	Other charges		3		—	3		0.02	
Sales of investments	(Gain) or loss on sales of investments and businesses, net		(2)		_	(2))	(0.01)	
Sale of a business	(Gain) or loss on sales of investments and businesses, net		(3)		(1)	(2))	(0.01)	
Fair value adjustments to equity investments	Other expense		(3)		(1)	(2))	(0.01)	
Gain from the extinguishment of 2.00% senior convertible notes	Other income		(4)		(1)	(3))	(0.02)	
Release of uncertain tax positions	Other income, Income tax expense		(5)		4	(9))	(0.05)	
Release of valuation allowance on deferred tax assets	Income tax expense		_		77	(77))	(0.44)	
Total impact on Net earnings		\$	804	\$	274	\$ 530	\$	3.01	

Motorola Solutions, Inc. and Subsidiaries Non-GAAP Segment Information (In millions)

		Net Sales			
		Three Mor	ths Ende	d	
	Decen	nber 31, 2019	Decen	nber 31, 2018	% Change
Products and Systems Integration	\$	1,673	\$	1,670	_%
Software and Services		704		584	21%
Total Motorola Solutions	\$	2,377	\$	2,254	5%

		Years	Ended		
	Decer	mber 31, 2019	Decer	nber 31, 2018	% Change
Products and Systems Integration	\$	5,329	\$	5,100	5%
Software and Services		2,558		2,243	14%
Total Motorola Solutions	\$	7,887	\$	7,343	7%

	Non-GAAP Operating Earnings								
		Three Mor	d						
	Decem	ber 31, 2019	Decem	ber 31, 2018	% Change				
Products and Systems Integration	\$	484	\$	483	_%				
Software and Services		223		167	34%				
Total Motorola Solutions	\$	707	\$	650	9%				

		Years	Ended		
	Dece	mber 31, 2019	Decer	nber 31, 2018	% Change
Products and Systems Integration	\$	1,173	\$	1,109	6%
Software and Services		802		631	27%
Total Motorola Solutions	\$	1,975	\$	1,740	14%

Non-GAAP Operating Earnings %								
Three Months Ended								
	December 31, 2019	December 31, 2018						
Products and Systems Integration	28.9%	28.9%						
Software and Services	31.7%	28.6%						
Total Motorola Solutions	29.7%	28.8%						

	Years	Ended
	December 31, 2019	December 31, 2018
Products and Systems Integration	22.0%	21.7%
Software and Services	31.4%	28.1%
Total Motorola Solutions	25.0%	23.7%

Motorola Solutions, Inc. and Subsidiaries Operating Earnings after Non-GAAP Adjustments

Q1	201	٩

	TOTAL		Products and Systems Integration		-	oftware and ervices
Net sales	\$	1,657	\$	1,069	\$	588
Operating earnings ("OE")	\$	229	\$	108	\$	121
Above-OE non-GAAP adjustments:			_			
Share-based compensation expense		27		21		6
Reorganization of business charges		8		7		1
Intangibles amortization expense		50		11		39
Legal settlement		(1)		(1)		—
Acquisition-related transaction fees		2		1		1
Total above-OE non-GAAP adjustments		86		39		47
Operating earnings after non-GAAP adjustments	\$	315	\$	147	\$	168
Operating earnings as a percentage of net sales - GAAP		13.8%		10.1%		20.6%
Operating earnings as a percentage of net sales - after non-GAAP adjustments		19.0%		13.8%		28.6%

Q2 2019						
	TOTAL		Products and Systems Integration		Software and Services	
Net sales	\$	1,860	\$	1,238	\$	622
Operating earnings ("OE")	\$	349	\$	201	\$	148
Above-OE non-GAAP adjustments:						
Share-based compensation expense		30		19		11
Reorganization of business charges		12		9		3
Intangibles amortization expense		52		12		40
Legal settlements		1		1		—
Total above-OE non-GAAP adjustments		95		41		54
Operating earnings after non-GAAP adjustments	\$	444	\$	242	\$	202
Operating earnings as a percentage of net sales - GAAP		18.8%		16.2%		23.8%
Operating earnings as a percentage of net sales - after non-GAAP adjustments		23.9%		19.5%		32.5%

Q3 2019						
	TOTAL		Products and Systems Integration		Software and Services	
Net sales	\$	1,994	\$	1,349	\$	645
Operating earnings ("OE")	\$	413	\$	258	\$	155
Above-OE non-GAAP adjustments:					_	
Share-based compensation expense		30		20		10
Reorganization of business charges		18		14		4
Intangibles amortization expense		52		12		40
Acquisition-related transaction fees		1		1		—
Gain on legal settlements		(5)		(5)		_
Total above-OE non-GAAP adjustments		96		42	_	54
Operating earnings after non-GAAP adjustments	\$	509	\$	300	\$	209
Operating earnings as a percentage of net sales - GAAP		20.7%		19.1%		24.0%
Operating earnings as a percentage of net sales - after non-GAAP adjustments		25.5%		22.2%		32.4%

	TOTAL		Products and Systems Integration		Software and Services	
Net sales	\$	2,377	\$	1,673	\$	704
Operating earnings ("OE")	\$	590	\$	426	\$	164
Above-OE non-GAAP adjustments:						
Reorganization of business charges		19		16		3
Share-based compensation expense		31		21		10
Intangibles amortization expense		54		12		42
Operating lease asset impairment		5		3		2
Legal settlements		8		6		2
Total above-OE non-GAAP adjustments		117		58		59
Operating earnings after non-GAAP adjustments	\$	707	\$	484	\$	223
Operating earnings as a percentage of net sales - GAAP		24.8%		25.5%		23.3%
Operating earnings as a percentage of net sales - after non-GAAP adjustments		29.7%		28.9%		31.7%

Q4 2019

TOTAL		TOTAL	Products and Systems Integration		Software and Services	
Net sales	\$	7,887	\$	5,329	\$	2,558
Operating earnings ("OE")	\$	1,581	\$	994	\$	587
Above-OE non-GAAP adjustments:						
Intangibles amortization expense		208		47		161
Share-based compensation expense		118		81		37
Reorganization of business charges		57		45		12
Legal settlement		3		1		2
Acquisition-related transaction fees		3		2		1
Operating lease asset impairment		5		3		2
Total above-OE non-GAAP adjustments		394	_	179		215
Operating earnings after non-GAAP adjustments	\$	1,975	\$	1,173	\$	802
Operating earnings as a percentage of net sales - GAAP		20.0%		18.7%		22.9%
Operating earnings as a percentage of net sales - after non-GAAP adjustments		25.0%		22.0%		31.4%

FY 2019

Due due 4

Motorola Solutions, Inc. and Subsidiaries Non-GAAP Organic Revenue

	1	Fotal Motorola	Solutions	5	
		Three Mon	ths Endec		
	Decemb	cember 31, 2019 December 31, 2018		% Change	
Net sales	\$	2,377	\$	2,254	5%
Non-GAAP adjustments:					
Acquisitions		(82)		_	
Organic revenue	\$	2,295	\$	2,254	2%
		Years	Ended		
	Decemb	er 31, 2019	Decemb	er 31, 2018	% Change
Net sales	\$	7,887	\$	7,343	7%
Non-GAAP adjustments:					
Acquisitions		(337)		(26)	
Organic revenue	\$	7,550	\$	7,317	3%