# Motorola Solutions, Inc. and Subsidiaries Condensed Consolidated Statements of Operations (In millions, except per share amounts)

` · · ·	Three Months Ended						
	June	30, 2018	1113	July 1, 2017			
Net sales from products	\$	1,042	\$	848			
Net sales from services		718		649			
Net sales		1,760		1,497			
Costs of products sales		485		392			
Costs of services sales		453		415			
Costs of sales		938		807			
Gross margin		822		690			
Selling, general and administrative expenses		316		254			
Research and development expenditures		162		138			
Other charges		18		<u> </u>			
Intangibles amortization		53		37			
Operating earnings		273		261			
Other income (expense):							
Interest expense, net		(58)		(51)			
Losses on sales of investments and businesses, net		(1)		(1)			
Other		13		(4)			
Total other expense		(46)		(56)			
Net earnings before income taxes		227		205			
Income tax expense		46		73			
Net earnings		181		132			
Less: Earnings attributable to noncontrolling interests		1		1			
Net earnings attributable to Motorola Solutions, Inc.	\$	180	\$	131			
Earnings per common share:	<del></del>		Ť				
Basic	\$	1.11	\$	0.80			
Diluted	\$ \$	1.05	\$	0.78			
Weighted average common shares outstanding:							
Basic		162.2		163.1			
Diluted		171.7		169.0			
		Percentage	of Ne				
Net sales from products		59.2 %		56.6 %			
Net sales from services		40.8 %		43.4 %			
Net sales		100.0 %		100.0 %			
Costs of products sales		46.5 %		46.2 %			
Costs of services sales		63.1 %		63.9 %			
Costs of sales		53.3 %		53.9 %			
Gross margin		46.7 %		46.1 %			
Selling, general and administrative expenses		18.0 %		17.0 %			
Research and development expenditures		9.2 %		9.2 %			
Other charges		1.0 %		— %			
Intangibles amortization		3.0 %		2.5 %			
Operating earnings		15.5 %		17.4 %			
Other income (expense):							
Interest expense, net		(3.3)%		(3.4)%			
Losses on sales of investments and businesses, net		(0.1)%		(0.1)%			
Other		0.7 %		(0.3)%			
Total other expense		(2.6)%		(3.7)%			
Net earnings before income taxes		12.9 %		13.7 %			
Income tax expense		2.6 %		4.9 %			
Net earnings		10.3 %		8.8 %			
Less: Earnings attributable to noncontrolling interests		0.1 %		0.1 %			
Net earnings attributable to Motorola Solutions, Inc.		10.2 %		8.8 %			
				-			

\* Percentages may not add up due to rounding

## Motorola Solutions, Inc. and Subsidiaries Condensed Consolidated Statements of Operations (In millions, except per share amounts)

		Six Mont	hs Ended	I
	June	30, 2018		ly 1, 2017
Net sales from products	\$	1,842	\$	1,551
Net sales from services		1,385		1,226
Net sales		3,227		2,777
Costs of products sales		867		739
Costs of services sales		869		778
Costs of sales		1,736		1,517
Gross margin		1,491		1,260
Selling, general and administrative expenses		594		500
Research and development expenditures		314		273
Other charges		44		(19)
Intangibles amortization		94		73
Operating earnings		445		433
Other income (expense):				
Interest expense, net		(104)		(102)
Gains on sales of investments and businesses, net		10		2
Other Total other expense		<u>16</u> (78)	_	(9) (109)
Total other expense				324
Net earnings before income taxes		367		
Income tax expense		69		114
Net earnings		298		210
Less: Earnings attributable to noncontrolling interests		11		2
Net earnings attributable to Motorola Solutions, Inc.	<u>\$</u>	297	\$	208
Earnings per common share:				
Basic	\$ \$	1.83	\$	1.27
Diluted	\$	1.73	\$	1.23
Weighted average common shares outstanding:		404.7		400.7
Basic		161.7		163.7
Diluted		171.1		169.5
		Percentage	of Not Sa	los*
Net sales from products		57.1 %	or ivel sa	55.9 %
Net sales from services		42.9 %		44.1 %
Net sales		100.0 %		100.0 %
Costs of products sales		47.1 %		47.6 %
Costs of services sales		62.7 %		63.5 %
Costs of sales		53.8 %		54.6 %
Gross margin		46.2 %		45.4 %
Selling, general and administrative expenses		18.4 %		18.0 %
Research and development expenditures		9.7 %		9.8 %
Other charges		1.4 %		(0.7)%
Intangibles amortization		2.9 %		2.6 %
Operating earnings		13.8 %		15.6 %
Other income (expense):		10.0 /0		10.0 70
Interest expense, net		(3.2)%		(3.7)%
Gains on sales of investments and businesses, net		0.3 %		0.1 %
Other		0.5 %		(0.3)%
Total other expense		(2.4)%		(3.9)%
Net earnings before income taxes		11.4 %		11.7 %
Income tax expense		2.1 %		4.1 %
Net earnings		9.2 %		7.6 %
Less: Earnings attributable to noncontrolling interests		— %		0.1 %
Net earnings attributable to Motorola Solutions, Inc.		9.2 %		7.5 %
* Percentages may not add up due to rounding		J.Z /0		1.5 /0

\* Percentages may not add up due to rounding

#### Motorola Solutions, Inc. and Subsidiaries Condensed Consolidated Balance Sheets (In millions)

	Jun	e 30, 2018	Decen	nber 31, 2017
Assets				
Cash and cash equivalents	\$	878	\$	1,205
Restricted cash		63		63
Total cash and cash equivalents		941		1,268
Accounts receivable, net		1,159		1,523
Contract assets		760		_
Inventories, net		391		327
Other current assets		330		832
Total current assets		3,581		3,950
Property, plant and equipment, net		895		856
Investments		172		247
Deferred income taxes		945		1,023
Goodwill		1,528		938
Intangible assets		1,340		861
Other assets		420		333
Total assets	\$	8,881	\$	8,208
Liabilities and Stockholders' Equity				
Current portion of long-term debt	\$	347	\$	52
Accounts payable		430		593
Contract liabilities		1,049		_
Accrued liabilities		1,096		2,286
Total current liabilities		2,922		2,931
Long-term debt		5,298		4,419
Other liabilities		2,153		2,585
Total Motorola Solutions, Inc. stockholders' equity (deficit)		(1,507)		(1,742)
Noncontrolling interests		15		15
Total liabilities and stockholders' equity	\$	8,881	\$	8,208

# Motorola Solutions, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows (In millions)

	Three Months Ended			Ended
	June	30, 2018		July 1, 2017
Operating				
Net earnings attributable to Motorola Solutions, Inc.	\$	180	\$	131
Earnings attributable to noncontrolling interests		1		1
Net earnings		181		132
Adjustments to reconcile Net earnings to Net cash provided by (used for) operating activities:				
Depreciation and amortization		96		86
Non-cash other charges		3		6
Non-U.S. pension settlement loss		_		16
Share-based compensation expense		17		16
Losses on sales of investments and businesses, net		1		1
Changes in assets and liabilities, net of effects of acquisitions, dispositions, and foreign currency translation adjustments:				
Accounts receivable, contract assets and contract liabilities		11		(117)
Inventories		46		(43)
Other current assets		41		38
Accounts payable and accrued liabilities		10		(33)
Other assets and liabilities		(5)		31
Deferred income taxes		24		40
Net cash (used for) provided by operating activities		425		173
Investing				
Acquisitions and investments, net		(28)		(34)
Proceeds from sales of investments and businesses, net		2		19
Capital expenditures		(41)		(53)
Net cash used for investing activities		(67)		(68)
Financing		· ·		
Repayment of debt		(147)		(5)
Net proceeds from issuance of debt		(1)		
Proceeds from financing through capital leases				7
Issuance of common stock		6		6
Purchases of common stock		_		(80)
Payments of dividends		(84)		(77)
Payments of dividend to non-controlling interest		(1)		(2)
Net cash used for financing activities		(227)		(151)
Effect of exchange rate changes on cash and cash equivalents		(48)		22
Net increase (decrease) in cash and cash equivalents		83		(24)
Cash and cash equivalents, beginning of period		858		829
Cash and cash equivalents, end of period	\$	941	\$	805
Financial Ratios:				
Free cash flow*	\$	384	\$	120

<sup>\*</sup>Free cash flow = Net cash provided by operating activities - Capital Expenditures

## Motorola Solutions, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows (In millions)

Six Months Ended June 30, 2018 July 1, 2017 **Operating** \$ 297 \$ 208 Net earnings attributable to Motorola Solutions, Inc. Earnings attributable to noncontrolling interests 1 2 298 210 Net earnings Adjustments to reconcile Net earnings to Net cash provided by (used for) operating activities: 178 166 Depreciation and amortization Non-cash other charges 6 21 25 Non-U.S. pension settlement loss Share-based compensation expense 34 33 Gains on sales of investments and businesses, net (10)(2) Changes in assets and liabilities, net of effects of acquisitions, dispositions, and foreign currency translation adjustments: Accounts receivable, contract assets and contract liabilities 206 251 37 Inventories (112)Other current assets 43 (21)Accounts payable and accrued liabilities (340)(340)Other assets and liabilities (558)21 Deferred income taxes 31 63 315 Net cash provided by (used for) operating activities (75)Investina Acquisitions and investments, net (1,153)(140)79 72 Proceeds from sales of investments and businesses, net Capital expenditures (82)(121)Net cash used for investing activities (1,156)(189)**Financing** (6) Repayment of debt (197)Net proceeds from issuance of debt 1,295 Proceeds from financing through capital leases 7 59 28 Issuance of common stock Purchases of common stock (66)(258)(168)Payments of dividends (154)Payments of dividend to non-controlling interest (1)(2)Net cash provided by (used for) financing activities 922 (385)Effect of exchange rate changes on cash and cash equivalents (18)34 Net decrease in cash and cash equivalents (327)(225)1,030 Cash and cash equivalents, beginning of period 1,268 Cash and cash equivalents, end of period \$ 941 \$ 805 **Financial Ratios:** Free cash flow\* \$ \$ 194 (157)

<sup>\*</sup>Free cash flow = Net cash provided by operating activities - Capital Expenditures

38 %

5 %

### Motorola Solutions, Inc. and Subsidiaries Segment Information

(In millions)

	Net Sa	les				
		Three Months Ended				
	Jun	June 30, 2018		ly 1, 2017	% Change	
Products and systems integration	\$	1,189	\$	1,047	14 %	
Services and software		571		450	27 %	
Total Motorola Solutions	\$	1,760	\$	1,497	18 %	
		Six Mon	ths Ended			
	Jun	e 30, 2018	Jul	ly 1, 2017	% Change	
Products and systems integration	\$	2,141	\$	1,901	13 %	
Services and software		1,086		876	24 %	
Total Motorola Solutions	\$	3,227	\$	2,777	16 %	
	Operating E					
		Three Mo	nths Ende	<u>d</u>		
	Jun	June 30, 2018		ly 1, 2017	% Change	
Products and systems integration	\$	175	\$	190	(8)%	

\$	273	\$ 26

98

13.8%

15.6%

Six Months Ended

	June	30, 2018	Jul	y 1, 2017	% Change
Products and systems integration	\$	265	\$	287	(8)%
Services and software		180		146	23 %
Total Motorola Solutions	\$	445	\$	433	3 %

Services and software

**Total Motorola Solutions** 

**Total Motorola Solutions** 

#### Operating Earnings %

	Operating Lamingo 70	
	Three Montl	ns Ended
	June 30, 2018	July 1, 2017
Products and systems integration	14.7%	18.1%
Services and software	17.2%	15.8%
Total Motorola Solutions	15.5%	17.4%
	Six Months	s Ended
	June 30, 2018	July 1, 2017
Products and systems integration	12.4%	15.1%
Services and software	16.6%	16.7%

#### Motorola Solutions, Inc. and Subsidiaries

### Non-GAAP Adjustments (Intangibles Amortization Expenses, Share-Based Compensation Expense, and Highlighted Items)

#### Q1 2018

Non-GAAP Adjustments	Statement Line	(lı	PBT nc)/Exp	In	Tax c/(Exp)	(I	PAT nc)/Exp	EPS npact
Share-based compensation expense	Cost of sales, SG&A and R&D	\$	17	\$	4	\$	13	\$ 0.08
Reorganization of business charges	Cost of sales and Other charges		13		3		10	0.06
Intangibles amortization expense	Intangibles amortization		41		8		33	0.19
Loss on legal settlements	Other charges		1		_		1	0.01
Loss on derivative instruments related to Avigilon	Other expense		14		4		10	0.06
Release of FIN 48 reserve	Income tax benefit		_		1		(1)	(0.01)
Sale of investments	Sale of Investment or Business (Gain) or Loss		(11)		(3)		(8)	(0.05)
Acquisition-related transaction fees	Other charges		17		5		12	0.07
Total impact on Net earnings		\$	92	\$	22	\$	70	\$ 0.41

#### Q2 2018

Non-GAAP Adjustments	Statement Line	-	BT )/Exp	Гах /(Exp)	PAT nc)/Exp	EPS impact
Share-based compensation expense	Cost of sales, SG&A and R&D	\$	17	\$ 4	\$ 13	0.08
Reorganization of business charges	Cost of sales and Other charges		25	6	19	0.10
Intangibles amortization expense	Intangibles amortization		53	12	41	0.23
Avigilon purchase accounting adjustment	Cost of sales		10	3	7	0.04
Sale of investments	Sale of Investment or Business (Gain) or Loss		1	_	1	0.01
Loss on foreign currency related to Avigilon purchase	Other expense		1	_	1	0.01
FIN 48 reserve	Income tax expense		_	(1)	1	0.01
State audit settlement	Income tax benefit		_	12	(12)	(0.07)
Total impact on Net earnings		\$	107	\$ 36	\$ 71 \$	0.41

16.1%

25.3%

19.0%

### Motorola Solutions, Inc. and Subsidiaries **Non-GAAP Segment Information**

(In millions)

Net	Sal	les
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	Net Sa	les				
		Three Mon	ths Ende	d	1	
		ne 30, 2018		ly 1, 2017	% C	hange
Products and systems integration	\$	1,189	\$	1,047		14%
Services and software		571		450		27%
Total Motorola Solutions	\$	1,760	\$	1,497		18%
		Six Montl	ns Ended	<u> </u>		
	Jun	ne 30, 2018	Ju	ly 1, 2017	% C	hange
Products and systems integration	\$	2,141	\$	1,901		13%
Services and software		1,086		876		24%
Total Motorola Solutions	\$	3,227	\$	2,777		16%
	Non-GAAP Opera	nting Earnings				
		Three Mon	ths Ende	d		
	Jun	ne 30, 2018	Ju	ly 1, 2017	% C	hange
Products and systems integration	\$	226	\$	204		11%
Services and software		152		112		36%
Total Motorola Solutions	\$	378	\$	316		20%
	Six Months Ended					
	Jun	ne 30, 2018	Ju	ly 1, 2017	% C	hange
Products and systems integration	\$	350	\$	306		14%
Services and software		287		222		29%
Total Motorola Solutions	\$	637	\$	528		21%
	Non-GAAP Operati	ing Earnings % Three Mon	ths Ende	ed		
	Jun	ne 30, 2018	Ju	ly 1, 2017		
Products and systems integration		19.0%		19.5%		
Services and software		26.6%		24.9%		
Total Motorola Solutions		21.5%		21.1%		
		Six Montl	ns Ended	<u> </u>		
	Jun	ne 30, 2018	Ju	ly 1, 2017		
D 1 ( ) ( ) ( )		10.00/		10.101		

16.3%

26.4%

19.7%

Products and systems integration

Services and software

**Total Motorola Solutions** 

### Motorola Solutions, Inc. and Subsidiaries Operating Earnings after Non-GAAP Adjustments

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	TOTAL		Products and Systems Integration		Services and Software	
Net sales	\$	1,468	\$	952	\$	516
Operating earnings ("OE")	\$	171	\$	90	\$	81
Above-OE non-GAAP adjustments:						
Share-based compensation expense		17		12		5
Reorganization of business charges		13		9		4
Intangibles amortization expense		41		1		40
Acquisition-related transaction fees		17		12		5
Loss on legal settlements		1		1		
Total above-OE non-GAAP adjustments		89		35		54
Operating earnings after non-GAAP adjustments	\$	260	\$	125	\$	135
Operating earnings as a percentage of net sales - GAAP		11.6%		9.5%		15.7%
Operating earnings as a percentage of net sales - after non-GAAP adjustments		17.7%		13.1%		26.2%

Q2 2018

	TOTAL		Products and Systems Integration		Services and Software	
Net sales	\$	1,760	\$	1,189	\$	571
Operating earnings ("OE")	\$	273	\$	175	\$	98
Above-OE non-GAAP adjustments:						
Share-based compensation expense		17		12		5
Reorganization of business charges		25		19		6
Intangibles amortization expense		53		10		43
Avigilon purchase accounting adjustment		10		10		_
Total above-OE non-GAAP adjustments		105		51		54
Operating earnings after non-GAAP adjustments	\$	378	\$	226	\$	152
Operating earnings as a percentage of net sales - GAAP		15.5%		14.7%		17.2%
Operating earnings as a percentage of net sales - after non-GAAP adjustments		21.5%		19.0%		26.6%

### Motorola Solutions, Inc. and Subsidiaries Non-GAAP Organic Revenue

**Total Motorola Solutions** 

		Three Mon	_		
	June	June 30, 2018		y 1, 2017	% Change
Net sales	\$	1,760	\$	1,497	18%
Non-GAAP adjustments:					
Acquisitions		(154)		_	
ASC 606 impact		(24)		<u> </u>	
Organic revenue		1,582		1,497	6%
Less foreign exchange impact		(26)		_	
Organic revenue in constant currency	\$	1,556	\$	1,497	4%

**Total Motorola Solutions** 

		Six Montl				
	June	e 30, 2018	Jul	y 1, 2017	% Change	
Net sales	\$	3,227	\$	2,777	16%	
Non-GAAP adjustments:						
Acquisitions		(206)		(5)		
ASC 606 impact		(39)		<u> </u>		
Organic revenue		2,982		2,772	8%	
Less foreign exchange impact	'	(65)		_		
Organic revenue in constant currency	\$	2,917	\$	2,772	5%	