## Motorola Solutions, Inc. and Subsidiaries Condensed Consolidated Statements of Operations (In millions, except per share amounts)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | March 31, 2018 |  | April 1, 2017 |  |
| Net sales from products | \$ | 801 | \$ | 703 |
| Net sales from services |  | 667 |  | 578 |
| Net sales |  | 1,468 |  | 1,281 |
| Costs of products sales |  | 383 |  | 347 |
| Costs of services sales |  | 416 |  | 364 |
| Costs of sales |  | 799 |  | 711 |
| Gross margin |  | 669 |  | 570 |
| Selling, general and administrative expenses |  | 279 |  | 244 |
| Research and development expenditures |  | 152 |  | 135 |
| Other charges |  | 26 |  | (18) |
| Intangibles amortization |  | 41 |  | 36 |
| Operating earnings |  | 171 |  | 173 |
| Other income (expense): |  |  |  |  |
| Interest expense, net |  | (46) |  | (51) |
| Gains on sales of investments and businesses, net |  | 11 |  | 3 |
| Other |  | 4 |  | (5) |
| Total other expense |  | (31) |  | (53) |
| Net earnings before income taxes |  | 140 |  | 120 |
| Income tax expense |  | 23 |  | 42 |
| Net earnings |  | 117 |  | 78 |
| Less: Earnings attributable to noncontrolling interests |  | - |  | 1 |
| Net earnings attributable to Motorola Solutions, Inc. | \$ | 117 | \$ | 77 |
| Earnings per common share: |  |  |  |  |
| Basic | \$ | 0.73 | \$ | 0.47 |
| Diluted | \$ | 0.69 | \$ | 0.45 |
| Weighted average common shares outstanding: |  |  |  |  |
| Basic |  | 161.4 |  | 164.2 |
| Diluted |  | 170.6 |  | 169.9 |


|  | Percentage of Net Sales* |  |
| :---: | :---: | :---: |
| Net sales from products | 54.6 \% | 54.9 \% |
| Net sales from services | 45.4 \% | 45.1 \% |
| Net sales | 100.0 \% | 100.0 \% |
| Costs of products sales | 47.8 \% | 49.4 \% |
| Costs of services sales | 62.4 \% | 63.0 \% |
| Costs of sales | 54.4 \% | 55.5 \% |
| Gross margin | 45.6 \% | 44.5 \% |
| Selling, general and administrative expenses | 19.0 \% | 19.0 \% |
| Research and development expenditures | 10.4 \% | 10.5 \% |
| Other charges | 1.8 \% | (1.4)\% |
| Intangibles amortization | 2.8 \% | 2.8 \% |
| Operating earnings | 11.6 \% | 13.5 \% |
| Other income (expense): |  |  |
| Interest expense, net | (3.1)\% | (4.0)\% |
| Gains on sales of investments and businesses, net | 0.7 \% | 0.2 \% |
| Other | 0.3 \% | (0.4)\% |
| Total other expense | (2.1)\% | (4.1)\% |
| Net earnings before income taxes | 9.5 \% | 9.4 \% |
| Income tax expense | 1.6 \% | 3.3 \% |
| Net earnings | 8.0 \% | 6.1 \% |
| Less: Earnings attributable to noncontrolling interests | - \% | 0.1 \% |
| Net earnings attributable to Motorola Solutions, Inc. | 8.0 \% | 6.0 \% |

* Percentages may not add up due to rounding


## Motorola Solutions, Inc. and Subsidiaries Condensed Consolidated Balance Sheets (In millions)

|  | March 31, 2018 |  | December 31, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Cash and cash equivalents | \$ | 795 | \$ | 1,205 |
| Restricted cash |  | 63 |  | 63 |
| Total cash and cash equivalents |  | 858 |  | 1,268 |
| Accounts receivable, net |  | 1,179 |  | 1,523 |
| Contract assets |  | 800 |  | - |
| Inventories, net |  | 441 |  | 327 |
| Other current assets |  | 343 |  | 832 |
| Total current assets |  | 3,621 |  | 3,950 |
| Property, plant and equipment, net |  | 900 |  | 856 |
| Investments |  | 174 |  | 247 |
| Deferred income taxes |  | 973 |  | 1,023 |
| Goodwill |  | 1,535 |  | 938 |
| Intangible assets |  | 1,436 |  | 861 |
| Other assets |  | 412 |  | 333 |
| Total assets | \$ | 9,051 | \$ | 8,208 |
| Liabilities and Stockholders' Equity |  |  |  |  |
| Current portion of long-term debt | \$ | 492 | \$ | 52 |
| Accounts payable |  | 463 |  | 593 |
| Contract liabilities |  | 1,069 |  | - |
| Accrued liabilities |  | 1,072 |  | 2,286 |
| Total current liabilities |  | 3,096 |  | 2,931 |
| Long-term debt |  | 5,304 |  | 4,419 |
| Other liabilities |  | 2,190 |  | 2,585 |
| Total Motorola Solutions, Inc. stockholders' equity (deficit) |  | $(1,554)$ |  | $(1,742)$ |
| Noncontrolling interests |  | 15 |  | 15 |
| Total liabilities and stockholders' equity | \$ | 9,051 | \$ | 8,208 |
| Financial Ratios: |  |  |  |  |
| Net cash (debt)* | \$ | $(4,938)$ | \$ | $(3,203)$ |
| *Net cash (debt) = Total cash - Current portion of long-term | d |  |  |  |

## Motorola Solutions, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows (In millions)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | March 31, 2018 |  | April 1, 2017 |  |
| Operating |  |  |  |  |
| Net earnings attributable to Motorola Solutions, Inc. | \$ | 117 | \$ | 77 |
| Earnings attributable to noncontrolling interests |  | - |  | 1 |
| Net earnings |  | 117 |  | 78 |
| Adjustments to reconcile Net earnings to Net cash provided by (used for) operating activities: |  |  |  |  |
| Depreciation and amortization |  | 82 |  | 80 |
| Non-cash other charges |  | 3 |  | 15 |
| Non-U.S. pension settlement loss |  | - |  | 9 |
| Share-based compensation expense |  | 17 |  | 17 |
| Gains on sales of investments and businesses, net |  | (11) |  | (3) |
| Deferred income taxes |  | 7 |  | 23 |
| Changes in assets and liabilities, net of effects of acquisitions, dispositions, and foreign currency translation adjustments: |  |  |  |  |
| Accounts receivable, contract assets and contract liabilities |  | 195 |  | 368 |
| Inventories |  | (9) |  | (69) |
| Other current assets |  | 2 |  | (59) |
| Accounts payable and accrued liabilities |  | (350) |  | (307) |
| Other assets and liabilities |  | (553) |  | (10) |
| Net cash (used for) provided by operating activities |  | (500) |  | 142 |
| Investing |  |  |  |  |
| Acquisitions and investments, net |  | $(1,125)$ |  | (106) |
| Proceeds from sales of investments and businesses, net |  | 77 |  | 53 |
| Capital expenditures |  | (41) |  | (68) |
| Net cash used for investing activities |  | $(1,089)$ |  | (121) |
| Financing |  |  |  |  |
| Repayment of debt |  | (50) |  | (1) |
| Net proceeds from issuance of debt |  | 1,296 |  | - |
| Issuance of common stock |  | 53 |  | 22 |
| Purchase of common stock |  | (66) |  | (178) |
| Payment of dividends |  | (84) |  | (77) |
| Net cash provided by (used for) financing activities |  | 1,149 |  | (234) |
| Effect of exchange rate changes on cash and cash equivalents |  | 30 |  | 12 |
| Net decrease in cash and cash equivalents |  | (410) |  | (201) |
| Cash and cash equivalents, beginning of period |  | 1,268 |  | 1,030 |
| Cash and cash equivalents, end of period | \$ | 858 | \$ | 829 |
| Financial Ratios: |  |  |  |  |
| Free cash flow* | \$ | (541) | \$ | 74 |

[^0]Motorola Solutions, Inc. and Subsidiaries
Segment Information
(In millions)

| Net Sales |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  |  |  | \% Change |
|  | March 31, 2018 |  | April 1, 2017 |  |  |
| Products | \$ | 801 | \$ | 703 | 14 \% |
| Services |  | 667 |  | 578 | 15 \% |
| Total Motorola Solutions | \$ | 1,468 | \$ | 1,281 | 15 \% |
| Operating Earnings |  |  |  |  |  |
|  | Three Months Ended |  |  |  |  |
|  | March 31, 2018 |  | April 1, 2017 |  | \% Change |
| Products | \$ | 89 | \$ | 88 | 1 \% |
| Services |  | 82 |  | 85 | (4)\% |
| Total Motorola Solutions | \$ | 171 | \$ | 173 | (1)\% |

Operating Earnings \%

|  | Three Months Ended |  |
| :--- | :---: | :---: |
|  | March 31, 2018 | April 1, 2017 |
| Products | $11.1 \%$ | $12.5 \%$ |
| Services | $12.3 \%$ | $14.7 \%$ |
| Total Motorola Solutions | $11.6 \%$ | $13.5 \%$ |

Motorola Solutions, Inc. and Subsidiaries
Non-GAAP Adjustments (Intangibles Amortization Expenses, Share-Based Compensation Expense, and Highlighted Items)

Q1 2018

| Non-GAAP Adjustments | Statement Line | $\begin{gathered} \text { PBT } \\ \text { (Inc)/Exp } \end{gathered}$ |  | $\begin{gathered} \text { Tax } \\ \text { Inc/(Exp) } \end{gathered}$ |  | $\begin{gathered} \text { PAT } \\ \text { (Inc)/Exp } \end{gathered}$ |  | $\begin{gathered} \text { EPS } \\ \text { impact } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Share-based compensation expense | Cost of sales, SG\&A and R\&D | \$ | 17 | \$ | 4 | \$ | 13 | \$ | 0.08 |
| Reorganization of business charges | Cost of sales and Other charges |  | 13 |  | 3 |  | 10 |  | 0.06 |
| Intangibles amortization expense | Intangibles amortization |  | 41 |  | 8 |  | 33 |  | 0.19 |
| Loss on legal settlements | Other charges |  | 1 |  | - |  | 1 |  | 0.01 |
| Loss on derivative instruments related to Avigilon | Other expense |  | 14 |  | 4 |  | 10 |  | 0.06 |
| Release of FIN 48 reserve | Income tax benefit |  | - |  | 1 |  | (1) |  | (0.01) |
| Sale of investments | Sale of Investment or Business (Gain) or Loss |  | (11) |  | (3) |  | (8) |  | (0.05) |
| Acquisition-related transaction fees | Other charges |  | 17 |  | 5 |  | 12 |  | 0.07 |
| Total impact on Net earnings |  | \$ | 92 | \$ | 22 | \$ | 70 | \$ | 0.41 |

Motorola Solutions, Inc. and Subsidiaries
Non-GAAP Segment Information
(In millions)

| Net Sales |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  |  |  | \% Change |
|  | March 31, 2018 |  | April 1, 2017 |  |  |
| Products | \$ | 801 | \$ | 703 | 14\% |
| Services |  | 667 |  | 578 | 15\% |
| Total Motorola Solutions | \$ | 1,468 | \$ | 1,281 | 15\% |
| Non-GAAP Operating Earnings |  |  |  |  |  |
|  | Three Months Ended |  |  |  |  |
|  | March 31, 2018 |  | April 1, 2017 |  | \% Change |
| Products | \$ | 127 | \$ | 94 | 35\% |
| Services |  | 133 |  | 118 | 13\% |
| Total Motorola Solutions | \$ | 260 | \$ | 212 | 23\% |

Non-GAAP Operating Earnings \%

|  | Three Months Ended |  |
| :--- | :---: | :---: |
|  | March 31, 2018 | April 1, 2017 |
| Products | $15.9 \%$ | $13.4 \%$ |
| Services | $19.9 \%$ | $20.4 \%$ |
| Total Motorola Solutions | $17.7 \%$ | $16.5 \%$ |

## Motorola Solutions, Inc. and Subsidiaries Operating Earnings after Non-GAAP Adjustments

| Q1 2018 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL |  | Products |  | Services |  |
| Net sales | \$ | 1,468 | \$ | 801 | \$ | 667 |
| Operating earnings ("OE") | \$ | 171 | \$ | 89 | \$ | 82 |
| Above-OE non-GAAP adjustments: |  |  |  |  |  |  |
| Share-based compensation expense |  | 17 |  | 12 |  | 5 |
| Reorganization of business charges |  | 13 |  | 10 |  | 3 |
| Intangibles amortization expense |  | 41 |  | 4 |  | 37 |
| Acquisition-related transaction fees |  | 17 |  | 11 |  | 6 |
| Loss on legal settlements |  | 1 |  | 1 |  | - |
| Total above-OE non-GAAP adjustments |  | 89 |  | 38 |  | 51 |
| Operating earnings after non-GAAP adjustments | \$ | 260 | \$ | 127 | \$ | 133 |
| Operating earnings as a percentage of net sales - GAAP |  | 11.6\% |  | 11.1\% |  | 12.3\% |
| Operating earnings as a percentage of net sales - after non-GAAP adjustments |  | 17.7\% |  | 15.9\% |  | 19.9\% |

## Motorola Solutions, Inc. and Subsidiaries

## Non-GAAP Organic Revenue

Total Motorola Solutions

|  | Three Months Ended |  |  |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | March 31, 2018 |  | April 1, 2017 |  |  |
| Net sales | \$ | 1,468 | \$ | 1,281 | 15\% |
| Non-GAAP adjustments: |  |  |  |  |  |
| Acquisitions |  | (54) |  | (5) |  |
| ASC 606 impact |  | (15) |  | - |  |
| Organic revenue |  | 1,399 |  | 1,276 | 10\% |
| Less foreign exchange impact |  | (39) |  | - |  |
| Organic revenue in constant currency | \$ | 1,360 | \$ | 1,276 | 7\% |

North America

|  | Three Months Ended |  |  |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | March 31, 2018 |  | April 1, 2017 |  |  |
| Americas net sales | \$ | 995 | \$ | 865 | 15\% |
| Adjustments: |  |  |  |  |  |
| Latin America |  | (93) |  | (65) | 43\% |
| North America acquisitions |  | (25) |  | - |  |
| ASC 606 impact |  | (15) |  | - |  |
| North America organic revenue |  | 862 |  | 800 | 8\% |
| Less foreign exchange impact |  | (5) |  | - |  |
| North America organic revenue in constant currency | \$ | 857 | \$ | 800 | 7\% |

## Motorola Solutions, Inc. and Subsidiaries <br> Third-Party Sales Commissions Classification

Total Motorola Solutions

|  | April 1, 2017 |  | July 1, 2017 |  | $\begin{gathered} \text { September 30, } \\ 2017 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2017 \end{gathered}$ |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales, as reported | \$ | 1,281 | \$ | 1,497 | \$ | 1,645 | \$ | 1,957 | \$ | 6,380 |
| Third-party sales commissions adjustment * |  | 13 |  | 15 |  | 18 |  | 22 |  | 68 |
| Pro Forma net sales |  | 1,294 |  | 1,512 |  | 1,663 |  | 1,979 |  | 6,448 |
| Non-GAAP operating expenses, as reported** |  | 364 |  | 378 |  | 386 |  | 407 |  | 1,535 |
| Third-party sales commissions adjustment * |  | 13 |  | 15 |  | 18 |  | 22 |  | 68 |
| Pro forma non-GAAP operating expenses |  | 377 |  | 393 |  | 404 |  | 429 |  | 1,603 |
|  |  |  |  |  |  |  |  |  |  |  |
| Non-GAAP earnings, as reported |  | 120 |  | 189 |  | 259 |  | 355 |  | 923 |
| Pro forma earnings | \$ | 120 | \$ | 189 | \$ | 259 | \$ | 355 | \$ | 923 |

* Amounts adjusted to reflect the change in financial statement presentation of third-party sales commissions under the adoption of ASU No. 2014-09 ("ASC 606")
${ }^{* *}$ Amounts adjusted to reflect the change in financial statement presentation of net periodic cost (benefit) under the adoption of ASU Non. 2017-07


[^0]:    *Free cash flow = Net cash provided by operating activities - Capital
    Expenditures

