



#### MOTOROLA SOLUTIONS

# **Q2 2015 RESULTS**

August 5th, 2015

#### SAFE HARBOR



A number of forward-looking statements will be made during this presentation. Forward-looking statements are any statements that are not historical facts. These forward-looking statements are based on the current expectations of Motorola Solutions, and we can give no assurance that any future results or events discussed in these statements will be achieved. Any forward-looking statements represent our views only as of today and should not be relied upon as representing our views as of any subsequent date. Forward-looking statements are subject to a variety of risks and uncertainties that could cause our actual results to differ materially from the statements contained in this presentation.

Information about factors that could cause, and in some cases have caused, such differences can be found on pages 9 through 20 in Item 1A of Motorola Solutions' 2014 Annual Report on Form 10-K and in our other SEC filings available for free on the SEC's website at www.sec.gov, and on Motorola Solutions' website at www.motorolasolutions.com/investor

This presentation is being made on the 5<sup>th</sup> day of August, 2015. The content of this presentation contains time-sensitive information that is accurate only as of the time hereof. If any portion of this presentation is rebroadcast, retransmitted or redistributed at a later date, Motorola Solutions will not be reviewing or updating the material that is contained herein.

#### **Q2 HIGHLIGHTS**





- Sales \$1.4B, up 2%\* in constant currency
  - North America sales growth of 5%
  - Q2 FX unfavorable impact of \$53M
- Operating margin\*\* up 460 bps on lower cost structure
- Non-GAAP EPS growth of 45%\*\*
- Operating cash flow of \$140M, up \$22M
- Free cash flow per share growth of 47%
- Backlog up \$624M, or 12% vs. LY
  - Up \$138M in Products and \$486M in Services
  - Announced intention to commence Tender Offer of up to \$2B
    - Returned \$285M in share repurchase and \$72M in dividends
- Announced Silver Lake to make \$1B strategic investment

<sup>\*</sup> Excluding \$53M of currency impact

<sup>\*\*</sup> Non-GAAP, excluding highlighted items, stock-based compensation, and intangible amortization

## FINANCIAL RESULTS



(\$M), excluding per share amounts

GAAP	Q2 2015	Q2 2014	Change		
Revenue	\$1,368	\$1,393	(2%)		
Revenue Growth  @ constant currency			2%		
Operating Earnings	\$254	\$138	84%		
Operating Margin	18.6%	9.9%	870 bps		
EPS	\$0.72	\$0.30	140%		

Non – GAAP	Q2 2015	Q2 2014	Change			
Operating Earnings	\$260	\$201	29%			
Operating Margin	19.0%	14.4%	460 bps			
EPS	\$0.68	\$0.47	45%			

## **Q2 KEY FINANCIAL METRICS**



(\$M), excluding per share amounts

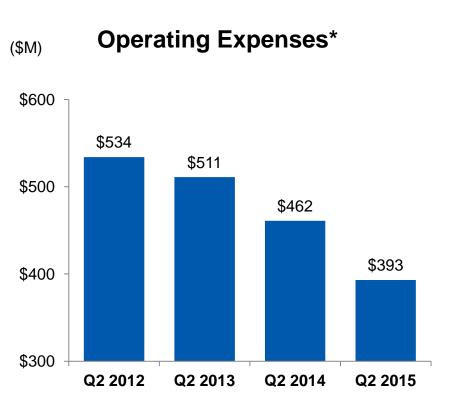
Non CAAD	00.0045	00.0044	Change
Non - GAAP	Q2 2015	Q2 2014	Change
Revenue	\$1,368	\$1,393	(2%)
Revenue Growth  @ constant currency			2%
EBITDA *	\$298	\$246	21%
Operating Earnings %	19.0%	14.4%	460 bps
EPS	\$0.68	\$0.47	45%
Operating Cash Flow	\$140	\$118	\$22
Free Cash Flow **	\$92	\$76	\$16
Free Cash Flow / Share	\$0.44	\$0.30	47%

<sup>\*</sup> Non-GAAP Operating Earnings + Depreciation

<sup>\*\*</sup> Operating Cash Flow - CAPEX

#### **OPERATING LEVERAGE**





 Q2 operating expenses down \$69M vs. last year

 On track for ~\$175M in opex savings for 2015

<sup>\*</sup> Non-GAAP, excluding highlighted items, stock-based compensation, and intangible amortization

## **Q2 CASH FLOW**

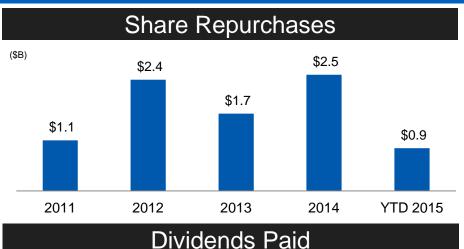


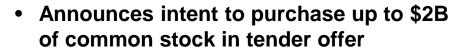
(\$M), excluding per share amounts

	Q2 2015 Q2 2014						
Operating Cash Flow	\$140	\$118	\$22				
Capital Expenditures	\$48	\$42	\$6				
Free Cash Flow	\$92	\$76	\$16				
Weighted Avg Diluted Shares Outstanding (M)	209.5	256.2	(46.7)				
FCF per share	\$0.44	\$0.30	47%				

#### **CAPITAL RETURN**

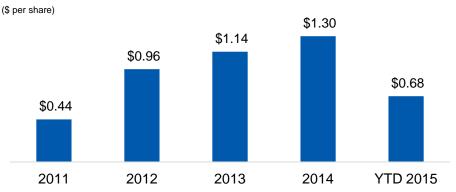






- Q2 \$285M share repurchase and \$72M in dividends paid
  - \$1.1B dividends paid since Q3 2011
  - 40% reduction in shares since Q3 2011

#### Dividends Fait



- Ended Q2 in net debt\* position of \$285M
  - \$3.1B in cash, \$3.4B in debt

<sup>\*</sup> Net Debt = Cash & Cash Equivalents, minus LT Debt including current portion

## Q3 OUTLOOK (NON-GAAP)



Third Quarter Outlook	Range
Revenue Growth	(1%) to (3%)
Revenue Growth  @ constant currency *	Flat to 2%
EPS	\$0.68 - \$0.73

Q3 currency headwind ~\$50M vs. LY

<sup>\*</sup> Spot rate as of August 3rd

## 2015 OUTLOOK (NON-GAAP)



	Prior Outlook	Current Outlook					
Revenue Growth	Flat to (2%)	Flat to (2%)					
Revenue Growth - constant currency *	1% to 3%	1% to 3%					
Operating Expenses	Down \$150-\$175M	Down \$175M					
EBITDA	\$1.32B to \$1.37B	\$1.32B to \$1.37B					
EPS	\$3.20 - \$3.40	\$3.20 - \$3.40					
Other Income & Expense	Approx. \$180M	Approx. \$180M					
Operating Cash Flow	Approx. \$1.0B	Approx. \$1.0B					
Effective Tax Rate	Approx. 33%	Approx. 33%					
Cash Tax Rate	Approx. 15%	Approx. 15%					

<sup>\*</sup> Spot rate as of Aug 3rd

## PRODUCTS FINANCIAL RESULTS



(\$M)

GAAP	Q2 2015	Q2 2014	Change			
Sales	\$867	\$887	(2%)			
Operating Earnings	\$171	\$95	80%			
Operating Margin	19.7%	10.7%	900 bps			

Non - GAAP	Q2 2015	Q2 2014	Change			
Operating Earnings	\$176	\$133	32%			
Operating Margin	20.3%	15.0%	530 bps			

#### PRODUCTS Q2 HIGHLIGHTS



- Sales of \$867M, down 2%. Excluding currency impact, sales grew 1%
- Backlog up \$138M versus last year and up \$48M sequentially
- Operating earnings\* increase of 32%, driven by improved cost structure
- Significant orders include:
  - \$112M King County in Washington system upgrade serving 39 cities and 25,000 radio users
  - \$66M across four separate customers in the Oil & Gas and Utility industries



<sup>\*</sup> Non-GAAP, Excluding highlighted items, stock-based compensation, and intangible amortization

## **SERVICES FINANCIAL RESULTS**



(\$M)

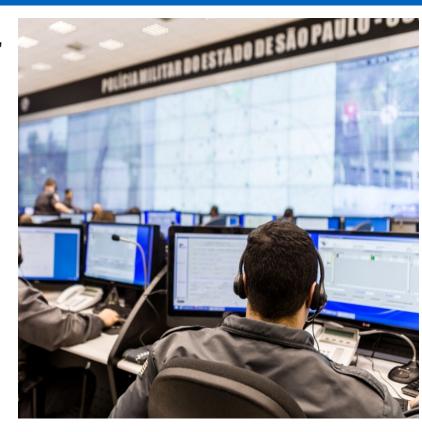
GAAP	Q2 2015	Q2 2014	Change			
Sales	\$501	\$506	(1%)			
Operating Earnings	\$83	\$43	93%			
Operating Margin	16.6%	8.5%	810 bps			

Non - GAAP	Q2 2015	Q2 2014	Change
Operating Earnings	\$84	\$68	24%
Operating Margin	16.8%	13.4%	340 bps

#### **SERVICES Q2 HIGHLIGHTS**



- Sales of \$501M, down 1%. Excluding currency impact, sales grew 4%
- Backlog up \$486M vs. LY and up \$125M sequentially, including \$36M favorable currency adjustment
- Operating earnings\* up 24%, driven by improved cost structure
- Significant orders include:
  - \$88M of managed services contracts for three government customers in Asia and Europe
  - \$65M of lifecycle support in top seven multi-year contracts in North America and Asia

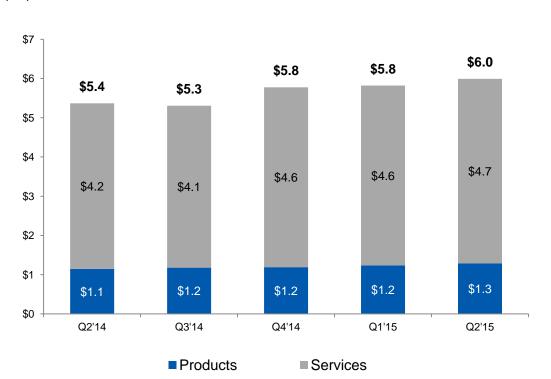


<sup>\*</sup> Non-GAAP, Excluding highlighted items, stock-based compensation, and intangible amortization

#### **BACKLOG TREND**



(\$B)



## Sequential Quarter Change (Q1'15 to Q2'15)

- Products up \$48M
- Services up \$125M
  - Includes \$36M favorable currency adjustment

#### Annual Change (Q2'14 to Q2'15)

- Products up \$138M
- Services up \$486M

Product and Services sub-category amounts may not add to total due to rounding differences

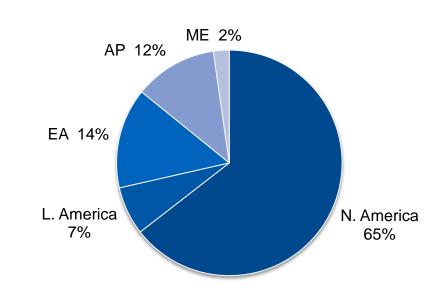
#### REGIONAL REVENUE



	Q2 2015	Q2 2014	Change	Constant Currency Change
N. America	\$883	\$841	5%	6%
L. America	\$95	\$134	(29%)	(24%)
EA	\$197	\$231	(15%)	(2%)
AP	\$163	\$167	(3%) *	4%
ME	\$31	\$19	58% *	58%
TOTAL	\$1368	\$1393	(2%)	2%

- North America Growth in Products and solid backlog growth
- Latin America Down primarily against a large Q2 '14 deployment, iDEN, and macro-economic & currency headwinds
- Europe & Africa Down primarily on currency
- Asia Pacific Growth in constant currency and solid backlog growth
- Middle East Growth across both PS-LTE and LMR

#### Q2 2015 REVENUE BY REGION



<sup>\*</sup> Values differ due to rounding

### \$1B SILVER LAKE STRATEGIC INVESTMENT IN MSI



- Accelerate growth in both smart public safety solutions and our services offerings through partnerships, investments, and acquisitions
- Powerful combination of Silver Lake's expertise in technology products, services, information solutions and value creation together with MSI's leading mission-critical communications platform
- Represents one of Silver Lake's largest Private Investment in Public Equity deals ever, demonstrating confidence in Motorola Solution's strategy and future growth
- Proven track record of creating value with global, technology-focused companies
- The planned addition of Silver Lake managing partners Egon Durban and Greg Mondre to the Board adds extensive technology expertise

#### **Q&A PARTICIPANTS**

Greg Brown - Chairman and CEO

**Gino Bonanotte** - Executive Vice President and CFO



## SUPPLEMENTAL TENDER OFFER INFORMATION (A)



This communication is for informational purposes only, is not a recommendation to buy or sell Motorola Solutions common stock, and does not constitute an offer to buy or the solicitation to sell shares of Motorola Solutions common stock. The tender offer described in this communication has not yet commenced, and there can be no assurances that Motorola Solutions will commence the tender offer on the terms described in this communication or at all. The tender offer will be made only pursuant to the Offer to Purchase, Letter of Transmittal and related materials that Motorola Solutions expects to file with the Securities and Exchange Commission upon commencement of the tender offer. STOCKHOLDERS ARE URGED TO CAREFULLY READ THE OFFER TO PURCHASE, LETTER OF TRANSMITTAL AND RELATED MATERIALS WHEN THEY BECOME AVAILABLE BECAUSE THEY CONTAIN IMPORTANT INFORMATION, INCLUDING THE VARIOUS TERMS OF, AND CONDITIONS TO, THE TENDER OFFER, THAT STOCKHOLDERS SHOULD CONSIDER BEFORE MAKING ANY DECISION REGARDING TENDERING THEIR SHARES. Once the tender offer is commenced, stockholders will be able to obtain a free copy of the tender offer statement on Schedule TO, the Offer to Purchase, Letter of Transmittal and other documents that Motorola Solutions will be filing with the Securities and Exchange Commission at the Commission's website at <a href="https://www.sec.gov">www.sec.gov</a>. Additional copies of these materials may be obtained for free by contacting Motorola Solutions at 1303 E. Algonquin Road, Schaumburg, Illinois, 60196, Attn: Investor Relations, or Alliance Advisors, LLC, the information agent for the tender offer, at 855-737-3180.

#### **USE OF NON-GAAP MEASURES**



In addition to the GAAP results provided during this event, Motorola Solutions has provided certain non-GAAP measurements. Motorola Solutions has provided these non-GAAP measurements as a measure to help investors better understand its core operating performance, enhance comparisons of Motorola Solutions' core operating performance from period-to-period and to allow better comparisons of Motorola Solutions' operating performance to that of its competitors. Among other things, the Company's management uses these operating results, excluding the identified items, to evaluate the performance of its businesses and to evaluate results relative to incentive compensation targets. Management uses operating results excluding these items because they believe this measure enables them to make better period-to-period evaluations of the financial performance of its core business operations. There are inherent limitations in the use of operating results excluding these items because the company's GAAP results include the impact of these items. The non-GAAP measures are intended only as a supplement to the comparable GAAP measures and the Company compensates for the limitations inherent in the use of non-GAAP measures by using GAAP measures in conjunction with the non-GAAP measures. As a result, investors should consider these non-GAAP measures in addition to, and not in substitution for, or as superior to, measures of financial performance prepared in accordance with GAAP.

Details of these items and reconciliations of the non-GAAP measurements provided during this presentation to GAAP measurements can be found in the Appendix to this presentation and on Motorola Solutions' website at <a href="https://www.motorolasolutions.com/investor">www.motorolasolutions.com/investor</a>

#### SUPPLEMENTAL NON-GAAP MEASURES



#### Motorola Solutions, Inc. and Subsidiaries Non-GAAP Trend (In millions, except for per share amounts)

Net sales GAAP gross margin

Non-GAAP gross margin adjustments:

Stock-based compensation expense Reorganization of business charges

Non-GAAP gross margin

GAAP Operating earnings (loss) ("OE")

Non-GAAP OE Adjustments:

Stock-based compensation expense Reorganization of business charges Intangibles amortization expense Other highlighted items

Non-GAAP OE

**GAAP OE%** 

Non-GAAP Adj %

Non-GAAP OE %

	Q1 '12	(	Q2 '12	Q3 '12	Q4 '12	П	Q1 '13	Q2 '1	3	Q3 '13	(	Q4 '13		Q1 '14	Q	2 '14	Q3 '14		Q4 '14	Q	1 '15	Q	2 '15
\$	1,387	\$	1,537	\$ 1,580	\$ 1,764	\$	1,396	\$ 1,49	7 \$	1,517	\$	1,817	\$	1,228	\$ 1	1,393	\$ 1,436	\$	1,823	\$ 1	,223	\$ ^	1,368
	697		766	820	910		693	75	0	765		901		577		656	685		912		548		648
	5		6	5	5		5		4	4		4		4		3	2		2		3		2
	1		3	2	1		_		5	5		7		1		3	7		_		2		3
	703		775	827	916		698	75	9	774		912		582		662	694		914		553		653
	152		190	252	327		174	20	3	246		325		107		138	207		(1,459)		119		254
	29		36	30	31		30	2	3	25		26		25		23	18		18		18		17
	6		6	6	8		7	1	3	16		34		9		25	13		15		12		13
	_		_	_	_		_	_		_		_		1		1	1		1		2		3
L	_		_	_	(16)	<u>IL</u>	_			_		_	L	(21)		8	11		1,906		_		(32)
\$	193	\$	241	\$ 295	\$ 356	\$	216	\$ 24	8 \$	296	\$	396	\$	126	\$	201	\$ 259	\$	483	\$	156	\$	260
	11.0%	6	12.4%	15.9%	6 18.5%		12.5%	6 13.	6%	16.29	%	17.9%		8.7%	)	9.9%	6 14.4	%	(80.0)%		9.7%	6	18.6%
	2.9%	6	3.3%	2.89	6 1.7%		3.0%	6 3.	0%	3.39	%	3.9%	I	1.5%	)	4.5%	6 3.6	%	106.5 %		3.1%	6	0.4%
	13.9%	6	15.7%	18.79	6 20.2%	5	15.5%	6 16.	6%	19.5%	%	21.8%		10.3%	)	14.4%	6 18.0	%	26.5 %		12.8%	6	19.0%

#### SUPPLEMENTAL NON-GAAP MEASURES



#### Motorola Solutions, Inc. and Subsidiaries Non-GAAP Trend (In millions, except for per share amounts)

	Q1 '12	Q2 '12	Q3 '12	Q4 '12	Q1 '13	Q2 '13	Q3 '13	Q4 '13	Q1 '14	Q2 '14	Q3 '14	Q4 '14	Q1 '15	Q2 '15
GAAP Other income (expense)	14	(27)	(9)	(18)	(19)	(35)	5	(19)	(18)	(40)	(56)	(39)	9	(39)
Non-GAAP Below OE adjustments	16	_	_	_	_	_	23	_	_	_	(27)	_	46	_
Non-GAAP Other income (expense)	(2)	(27)	(9)	(18)	(19)	(35)	(18)	(19)	(18)	(40)	(29)	(39)	(37)	(39)
GAAP Earnings (loss) from continuing operations*	110	129	156	275	157	223	261	293	85	78	66	(926)	87	150
Non-GAAP OE adjustments	41	51	43	29	42	45	50	71	19	63	52	1,942	37	6
Non-GAAP below OE adjustments	(16)	_	_	_	_	_	(23)	_	_	_	27	_	(46)	_
Non-GAAP tax adjustments and effect	(7)	(33)	(13)	(68)	(57)	(11)	(2)	(6)	(32)	(20)	9	(728)	5	(13)
TOTAL Non-GAAP Earnings from continuing operations	\$ 128	\$ 147	\$ 186	\$ 236	\$ 142	\$ 257	\$ 286	\$ 358	\$ 72	\$ 121	\$ 154	\$ 288	\$ 83	\$ 143
GAAP Continuing operations earnings per share ("EPS")  Non-GAAP Continuing operations EPS adjustments	\$ 0.35 0.05	\$ 0.44 0.06	\$ 0.54 0.11	\$ 0.97 (0.14)	\$ 0.56 (0.05)	\$ 0.81 0.13	\$ 0.98 0.10	\$ 1.12 0.25	\$ 0.33 (0.05)	\$ 0.30 0.17	\$ 0.27 0.35	\$ (4.02) 5.27	\$ 0.40 (0.02)	\$ 0.72 (0.04)
Non-GAAP Continuing operations EPS	\$ 0.40	\$ 0.50	\$ 0.65	\$ 0.83	\$ 0.51	\$ 0.94	\$ 1.08	\$ 1.37	\$ 0.28	\$ 0.47	\$ 0.62	\$ 1.25	\$ 0.38	\$ 0.68
Diluted, weighted average shares outstanding	317.7	296.1	287.4	284.4	280.7	274.7	265.3	261.2	258.3	256.2	248.2	230.5	217.8	209.5

<sup>\*</sup> Amounts attributable to Motorola Solutions, Inc. common shareholders.





## MOTOROLA SOLUTIONS

**Q2 2015 Earnings Call** August 5, 2015