



#### MOTOROLA SOLUTIONS

Q1 2015 RESULTS

May 6, 2015

#### **SAFE HARBOR**



A number of forward-looking statements will be made during this presentation. Forward-looking statements are any statements that are not historical facts. These forward-looking statements are based on the current expectations of Motorola Solutions, and we can give no assurance that any future results or events discussed in these statements will be achieved. Any forward-looking statements represent our views only as of today and should not be relied upon as representing our views as of any subsequent date. Forward-looking statements are subject to a variety of risks and uncertainties that could cause our actual results to differ materially from the statements contained in this presentation.

Information about factors that could cause, and in some cases have caused, such differences can be found on pages 9 through 20 in Item 1A of Motorola Solutions' 2014 Annual Report on Form 10-K and in our other SEC filings available for free on the SEC's website at www.sec.gov, and on Motorola Solutions' website at www.motorolasolutions.com/investor

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### **Q1 HIGHLIGHTS**





- Sales flat, up 3%\* in constant currency
  - North America sales growth of 6%
  - Q1 FX unfavorable impact to sales of \$40M
- Reduced operating expenses by \$60M \*\*, or 13%
- Non-GAAP EPS growth of 36%\*\*
- Operating cash flow of \$151M, up \$139M
- Backlog is up \$442M
  - Up \$132M in Products and \$310M in Services
- Returned \$728M of capital to shareholders
  - \$653M in share repurchase and \$75M in dividends

<sup>\*</sup> Excluding \$40M of currency impact

<sup>\*\*</sup> Non-GAAP, excluding highlighted items, stock-based compensation, and intangible amortization

### **FINANCIAL RESULTS**



#### (\$M), excluding per share amounts

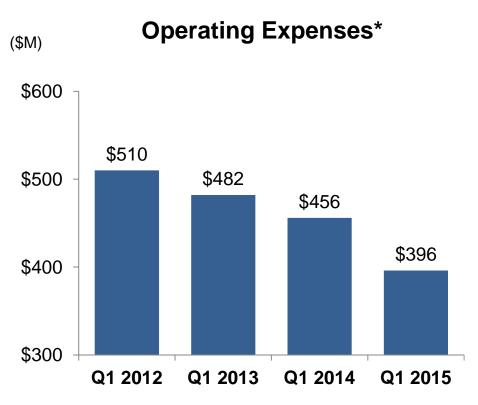
GAAP	Q1 2015	Q1 2014	Change			
Revenue	\$1,223	\$1,223 \$1,228				
Revenue Growth - constant currency			3%			
Operating Earnings	\$119	\$107	11%			
Operating Margin	9.7%	8.7%	100 bps			
EPS	\$0.40	21%				
Non - GAAP	Q1 2015	Q1 2014	Change			
Operating Earnings	\$156	\$126	24%			
Operating Margin	12.8%	10.3%	250 bps			
EPS	\$0.38	\$0.28	36%			



(\$M), excluding per share amounts

Non - GAAP	Q1 2015	Q1 2014	Change
Revenue	\$1,223	\$1,228	0%
Revenue Growth - constant currency			3%
EBITDA *	\$195	\$165	18%
Operating Earnings %	12.8%	10.3%	250 bps
EPS	\$0.38	\$0.28	36%
Operating Cash Flow	\$151	\$12	\$139
Free Cash Flow **	\$118	(\$29)	\$147
Free Cash Flow / Share	\$0.54	(\$0.11)	n/m





• Q1 operating expenses down \$60M vs. last year

On track for \$150M - \$175M in opex savings for 2015

\* Non-GAAP, excluding highlighted items, stock-based compensation, and intangible amortization



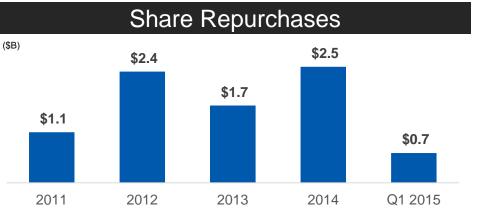
#### (\$M), excluding per share amounts

	Q1 2015	Q1 2014	Change		
Operating Cash Flow	\$151	\$12	\$139		
Capital Expenditures	<u>\$33</u>	<u>\$41</u>	<u>\$8</u>		
Free Cash Flow	\$118	\$118 (\$29)			
Weighted Avg Diluted Shares Outstanding (M)	218	258	(40)		
FCF per share	\$0.54	(\$0.11)	n/m		

# **CAPITAL RETURN**







- \$75M in Q1 dividends
  - \$1B dividends paid since Q3 2011
- Q1 share repurchase \$653M
  - \$8.4B in share repurchases since Q3 2011
  - \$3.6B remaining on repurchase program
- 39% reduction in ending net shares since Q3 2011
- Ended Q1 in net debt\* position of \$43M
  - \$3.4B in cash, \$3.4B in debt

\* Net Debt = Cash & Cash Equivalents, minus LT Debt including current portion



Second Quarter Outlook	Range
Revenue Growth	(3%) to (5%)
Revenue Growth - constant currency*	Flat to (2%)
EPS	\$0.51 - \$0.56

- 1<sup>st</sup> Half revenue expectation unchanged
  - Q2 currency headwind ~\$45M vs. LY
  - LA-RICS LTE impact ~\$20M vs. prior outlook

#### 2015 OUTLOOK (NON-GAAP)



	Prior Outlook	Current Outlook
Revenue Growth	Flat to (2%)	Flat to (2%)
Revenue Growth - constant currency*	1% to 3%	1% to 3%
Operating Expenses	Down \$150M	Down \$150-\$175M
EBITDA	\$1.30B to \$1.36B	\$1.32B to \$1.37B
EPS	\$3.15 - \$3.35	\$3.20 - \$3.40
Other Income & Expense	Approx. \$180M	Approx. \$180M
Operating Cash Flow	Approx. \$1.0B	Approx. \$1.0B
Effective Tax Rate	Approx. 33%	Approx. 33%
Cash Tax Rate	Approx. 15%	Approx. 15%

\* Spot rate as of May 4th

#### **PRODUCTS FINANCIAL RESULTS**



(\$M)

GAAP	Q1 2015	Q1 2014	Change
Sales	\$758	\$752	1%
Operating Earnings	\$64	\$39	64%
Operating Margin	8.4%	5.2%	320 bps

Non - GAAP	Q1 2015	Q1 2014	Change		
Operating Earnings	\$90	\$52	73%		
Operating Margin	11.9%	6.9%	500 bps		

## **PRODUCTS Q1 HIGHLIGHTS**

- Sales of \$758M, up 1%, driven primarily by North America Devices growth
- Backlog up \$132M versus last year and up \$43M • sequentially
- Operating earnings\* increase of 73%, driven by revenue growth and cost reductions
- Major projects include:
  - \$73M system upgrade with new software features and functionality as part of the \$135M South Australia Government Radio Network deal
  - \$19M to provide 25,000 digital TETRA radios, accessories, training and logistics services in Germany

\* Non-GAAP, Excluding highlighted items, stock-based compensation, and intangible amortization





#### **SERVICES FINANCIAL RESULTS**

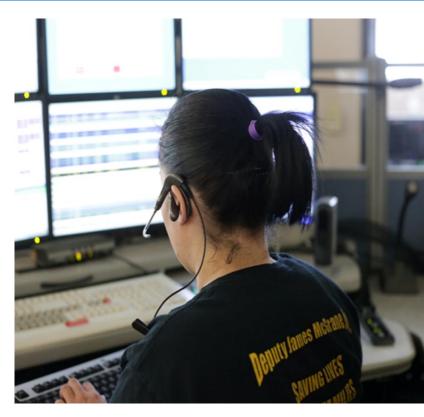


#### (\$M) Q1 2014 GAAP Q1 2015 Change \$476 Sales \$465 -2% **Operating Earnings** \$55 \$68 -19% **Operating Margin** 11.8% 14.3% -250 bps

Non - GAAP	Q1 2015	Q1 2014	Change		
Operating Earnings	\$66	\$74	-11%		
Operating Margin	14.2%	15.5%	-130 bps		

# **SERVICES Q1 HIGHLIGHTS**

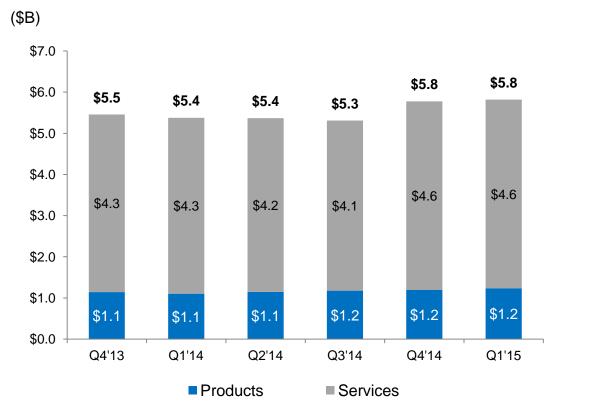
- Sales of \$465M, down 2%. Excluding iDEN and currency effects, sales grew 3%
- Backlog up \$310M versus last year and flat sequentially including \$145M F/X adjustment
- Major projects include:
  - \$32M in Ohio for a multi-year software upgrade agreement, and hardware & software maintenance
  - \$62M for a multi-year Managed Services contract as part of the \$135 million South Australia Government Radio Network deal





#### **BACKLOG TREND**





# Sequential Quarter Change (Q4'14 to Q1'15)

- Products up \$43M
- Services flat, net of \$145M currency adjustment\*

#### Annual Change (Q1'14 to Q1'15)

- Products up \$132M
- Services up \$310M

## **REGIONAL REVENUE**



GAAP	Q1 2015	Q1 2014	Change	Constant Currency Change	Q1 2015 REVENUE BY REGION
N. America	\$771	\$727	6%	7%	MIDDLE
L. America	\$96	\$125	-24%	-22%	EAST ASIA 2%
EA	\$191	\$214	-11%	1%	PACIFIC 11%
AP	\$134	\$141	-5%	0%	
ME	\$31	\$21	51%	51%	EUROPE & AFRICA
TOTAL	\$1,223	\$1,228	0%	3%	16% 63%

LATIN

**AMERICA** 

8%

- North America growth driven by strong product sales
- Latin America down on large prior year comparable and iDEN decline
- Europe & Africa down on currency headwinds
- Middle East growth in both Products & Services

#### **Q&A PARTICIPANTS**

#### Greg Brown - Chairman and CEO

Gino Bonanotte - Executive Vice President and CFO

Mark Moon - Executive Vice President and President, Sales & Product Operations Bob Schassler - Executive Vice President, Solutions and Services

Shep Dunlap - Vice President, Investor Relations

### **USE OF NON-GAAP MEASURES**



In addition to the GAAP results provided during this event, Motorola Solutions has provided certain non-GAAP measurements. Motorola Solutions has provided these non-GAAP measurements as a measure to help investors better understand its core operating performance, enhance comparisons of Motorola Solutions' core operating performance from period-to-period and to allow better comparisons of Motorola Solutions' operating performance to that of its competitors. Among other things, the Company's management uses these operating results, excluding the identified items, to evaluate the performance of its businesses and to evaluate results relative to incentive compensation targets. Management uses operating results excluding these items because they believe this measure enables them to make better period-to-period evaluations of the financial performance of its core business operations. There are inherent limitations in the use of operating results excluding these items because the company's GAAP results include the impact of these items. The non-GAAP measures are intended only as a supplement to the comparable GAAP measures and the Company compensates for the limitations inherent in the use of non-GAAP measures by using GAAP measures in conjunction with the non-GAAP measures. As a result, investors should consider these non-GAAP measures in addition to, and not in substitution for, or as superior to, measures of financial performance prepared in accordance with GAAP.

Details of these items and reconciliations of the non-GAAP measurements provided during this presentation to GAAP measurements can be found in the Appendix to this presentation and on Motorola Solutions' website at <a href="http://www.motorolasolutions.com/investor">www.motorolasolutions.com/investor</a>

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# SUPPLEMENTAL NON-GAAP MEASURES



#### (In millions, except per share amounts)

	Q1 '12	Q2 '12	Q3 '12	Q4 '12	Q1 '13	Q2 '13	Q3 '13	Q4 '13	Q1 '14	Q2 '14	Q3 '14	Q4 '14	Q1 '15
Net sales	\$1,387	\$1,537	\$1,580	\$1,764	\$1,396	\$1,497	\$1,517	\$1,817	\$1,228	\$1,393	\$1,436	\$1,823	\$1,223
GAAP gross margin	697	766	820	910	693	750	765	901	577	656	685	912	548
Non-GAAP gross margin adjustments:													
Stock-based compensation expense	5	6	5	5	5	4	4	4	4	3	2	2	3
Reorganization of business charges	1	3	2	1	-	5	5	7	1	3	7	-	2
Non-GAAP gross margin	703	775	827	916	698	759	774	912	582	662	694	914	553
GAAP Operating earnings (loss) ("OE")	152	190	252	327	174	203	246	325	107	138	207	(1,459)	119
Non-GAAP OE Adjustments:													
Stock-based compensation expense	29	36	30	31	30	23	25	26	25	23	18	18	18
Reorganization of business charges	6	6	6	8	7	13	16	34	9	25	13	15	12
Intangibles amortization expense	-	-	-	-	-	-	-	-	1	1	1	1	2
Other highlighted items	-	-	-	(16)	-	-	-	-	(21)	8	11	1,906	-
Non-GAAP OE	\$ 193	\$ 241	\$ 295	\$ 356	\$ 216	\$ 248	\$ 296	\$ 396	\$ 126	\$ 201	\$ 259	\$ 483	\$ 156
GAAP OE%	11.0%	12.4%	15.9%	18.5%	12.5%	13.6%	16.2%	17.9%	8.7%	9.9%	14.4%	-80.0%	9.7%
Non-GAAP Adj %	2.9%	3.3%	2.8%	1.7%	3.0%	3.0%	3.3%	3.9%	1.5%	4.5%	3.6%	106.5%	3.1%
Non-GAAP OE %	13.9%	15.7%	18.7%	20.2%	15.5%	16.6%	19.5%	21.8%	10.3%	14.4%	18.0%	26.5%	12.8%



GAAP Other income (expense) Non-GAAP Below OE adjustments Non-GAAP Other income (expense)

GAAP Earnings from continuing operations\*

Non-GAAP OE adjustments Non-GAAP below OE adjustments Non-GAAP tax adjustments and effect

TOTAL Non-GAAP Earnings from continuing operations

GAAP Continuing operations earnings per share ("EPS") Non-GAAP Continuing operations EPS adjustments Non-GAAP Continuing operations EPS

Diluted, weighted average shares outstanding

Q1 '12	Q2 '12	Q3 '12	Q4 '12	Q1 '13	Q2 '13	Q3 '13	Q4 '13		Q1 '14	Q2 '14	Q3 '14	Q4 '14	Q1 '15
14	(27)	(9)	(18)	(19)	(35)	5	(19)		(18)	(40)	(56)	(39)	9
16	-	-	-	-	-	23	-		-	-	(27)	-	46
(2)	(27)	(9)	(18)	(19)	(35)	(18)	(19)		(18)	(40)	(29)	<mark>(</mark> 39)	(37)
110	129	156	275	157	223	261	293		85	78	66	(926)	87
41	51	43	29	42	45	50	71		19	63	52	1,942	37
(16)	-	-	-	-	-	(23)	-		-	-	27	-	(46)
(7)	(33)	(13)	(68)	(57)	(11)	(2)	(6)		(32)	(20)	9	(728)	5
\$ 128	\$ 147	\$ 186	\$ 236	\$ 142	\$ 257	\$ 286	\$ 358	\$	\$72	\$ 121	\$ 154	\$ 288	\$83
\$ 0.35	\$ 0.44	- C	\$ 0.97	1.1	\$ 0.81	- C		\$		\$ 0.30			\$ 0.40
0.05	0.06	0.11	(0.14)	(0.05)	0.13	0.10	0.25	$\vdash$	(0.05)	0.17	0.35	5.27	(0.02)
\$ 0.40	\$ 0.50	\$ 0.65	\$ 0.83	\$ 0.51	\$ 0.94	\$ 1.08	\$ 1.37		\$ 0.28	\$ 0.47	\$ 0.62	\$ 1.25	\$ 0.38
317.7	296.1	287.4	284.4	280.7	274.7	265.3	261.2		258.3	256.2	248.2	230.5	217.8

\* Amounts attributable to Motorola Solutions, Inc. common shareholders.





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