May 1, 2014

# MOTOROLA SOLUTIONS Q1 2014 EARNINGS CONFERENCE CALL



# SHEP DUNLAP VICE PRESIDENT INVESTOR RELATIONS



### SAFE HARBOR



A number of forward-looking statements will be made during this presentation. Forward-looking statements are any statements that are not historical facts. These forward-looking statements are based on the current expectations of Motorola Solutions, and we can give no assurance that any future results or events discussed in these statements will be achieved. Any forward-looking statements represent our views only as of today and should not be relied upon as representing our views as of any subsequent date. Forward-looking statements are subject to a variety of risks and uncertainties that could cause our actual results to differ materially from the statements contained in this presentation.

Information about factors that could cause, and in some cases have caused, such differences can be found on pages 10 through 21 in Item 1A of Motorola Solutions' 2013 Annual Report on Form 10-K, and in our other SEC filings available for free on the SEC's website at www.sec.gov, and on Motorola Solutions' website at www.motorolasolutions.com/investor

This presentation is being made on the 1st of May 2014. The content of this presentation contains time-sensitive information that is accurate only as of the time hereof. If any portion of this presentation is rebroadcast, retransmitted or redistributed at a later date, Motorola Solutions will not be reviewing or updating the material that is contained herein.

# GREG BROWN CHAIRMAN AND CEO



### Q1 HIGHLIGHTS

- Sales of \$1.8B, down 9%
- Government sales of \$1.2B, down 11%
- Enterprise sales of \$573M, down 1% excluding iDEN
- Non-GAAP Earnings per share of \$0.50\*, a decrease of 24%
- \$45M\* decline in non-GAAP operating expenses
- Continued capital return\*\* to shareholders of \$136M (\$57M in share repurchase and \$79M in dividends)

\*Excluding highlighted items, stock-based compensation, and intangible amortization \*\*Includes share repurchases and dividends paid



# **GINO BONANOTTE**

# **EXECUTIVE VICE PRESIDENT AND CFO**



# **2014 FINANCIAL RESULTS**



(\$ in Millions)

	FIRST QUARTER								
GAAP	2014	2013							
Sales	\$1,801	\$1,973							
Operating Earnings	170	216							
Operating Margin	9.4%	10.9%							
EPS	\$0.49	\$0.68							

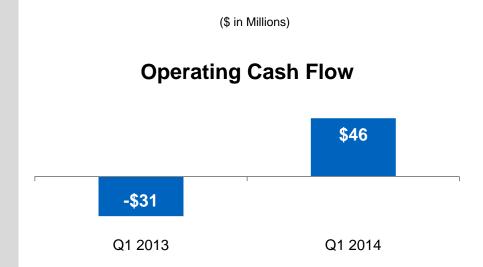
	FIRST QUARTER								
Non-GAAP*	2014	2013							
Operating Earnings	\$212	\$278							
Operating Margin	11.8%	14.1%							
EPS	\$0.50	\$0.66							

<sup>\*</sup> Excluding highlighted items, stock-based compensation, and intangible amortization

#### **CASH FLOW**



- Q1'14 operating cash proceeds of \$46M
- Q1'14 CAPEX spend of \$45M
- Q1'14 free cash flow of \$1M



\* Free cash flow = Net cash provided by operating activities – Capital expenditures

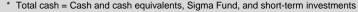
#### **BALANCE SHEET**



# \$3.1B in cash and cash equivalents

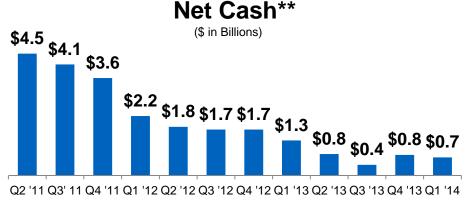
#### Share repurchase activity

- \$57M in Q1 (0.9M shares at \$63.32)
- \$5.3B total since July 2011 at \$50.17 average price
- Reduced net shares outstanding 26% since July 2011 buyback announcement



<sup>\*\*</sup> Net Cash = Total cash - Notes payable and current portion of long-term debt and Long term debt





## **MSI OUTLOOK**

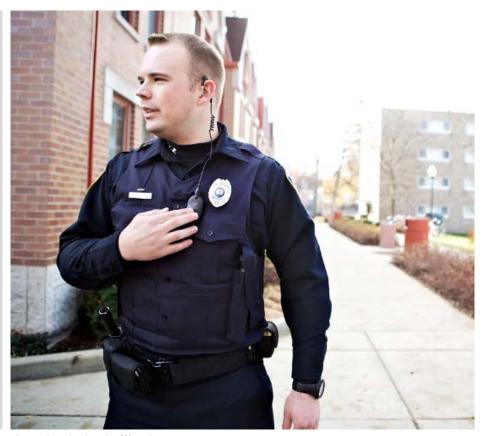


#### **Expected Second Quarter 2014**

- Sales down 5 8%
- EPS\* \$0.58 \$0.64

#### **Expected Full Year 2014**

- Sales decline of low single digits
- Operating margins\* approximately 18.5%



<sup>\*</sup> Non-GAAP, excluding highlighted items, stock-based compensation, and intangible amortization



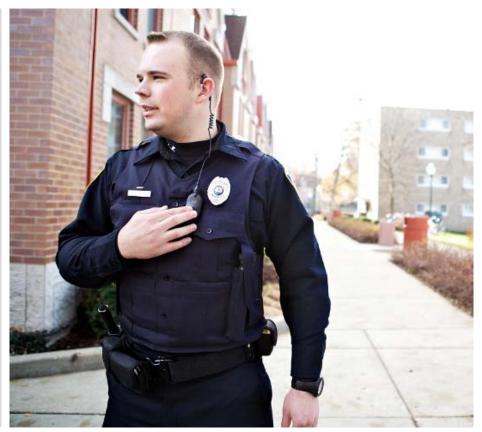


#### **Expected Second Quarter 2014**

- Gov't sales decline of 8% to 11%
- iDEN sales decline of \$20M

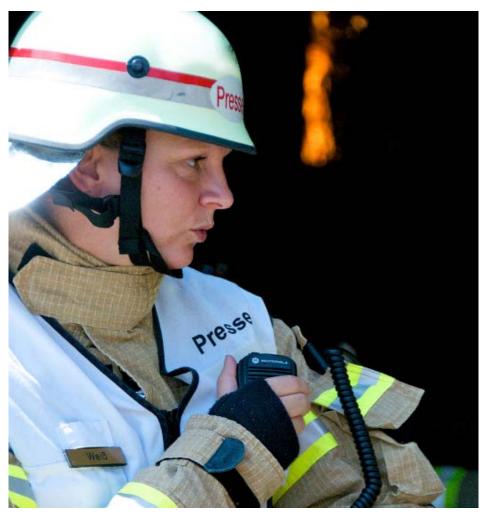
#### **Expected Full Year 2014**

- Gov't sales decline low to mid single digits
- iDEN decline of ~\$100M



<sup>\*</sup> Non-GAAP, excluding highlighted items, stock-based compensation, and intangible amortization

# **GOVERNMENT**



### **GOVERNMENT**



(\$ in Millions)

	FIRST QUARTER							
GAAP	2014	2013						
Sales	\$1,201	\$1,346						
Operating Earnings	\$113	\$180						
Operating Margin	9.4%	13.4%						

	FIRST QUARTER								
Non-GAAP*	2014	2013							
Operating Earnings	\$140	\$217							
Operating Margin	11.7%	16.1%							

<sup>\*</sup> Excluding highlighted items, stock-based compensation, and intangible amortization

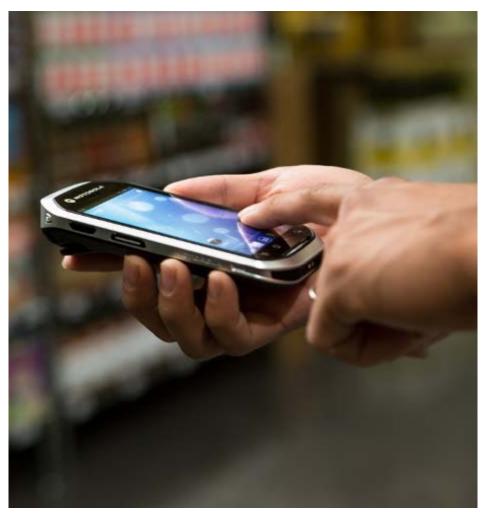
# **Q1 GOVERNMENT HIGHLIGHTS**

- 11% sales decline driven primarily by North America
- Operating margin\* of 11.7% vs. 16.1% last year driven by a decrease in sales volume & product mix
- Reduced non-GAAP operating expenses by \$23M vs. Q1 '13
- Major contracts include LARICS LTE \$175M, State of Indiana \$113M, several Latin America contracts with military & public safety agencies worth ~\$60M
- Introduced the APX 7000L, providing LTE-4G feature based technology to give users faster data speed and simultaneous voice operation

AF

<sup>\*</sup> Non-GAAP, Excluding highlighted items, stock-based compensation, and intangible amortization

# **ENTERPRISE**



## **ENTERPRISE**



#### (\$ in Millions)

	FIRST Q	UARTER
GAAP	2014	2013
Sales	\$600	\$627
Operating Earnings	\$57	\$36
Operating Margin	9.5%	5.7%

	FIRST QUARTER								
Non-GAAP*	2014	2013							
Operating Earnings	\$72	\$61							
Operating Margin	12.0%	9.7%							

<sup>\*</sup> Excluding highlighted items, stock-based compensation, and intangible amortization

### **Q1 ENTERPRISE HIGHLIGHTS**



- 1% sales decline excluding iDEN driven primarily by North America and APME
- 12.0% operating margin\* compared to 9.7% last year driven by declines in SG&A and R&D expenses
- Reduced non-GAAP operating expenses by \$22M vs. Q1 '13
- Multimillion order for Android based TC55. Major contract win for 10k units of SmartBadge1. Other key transportation and logistics wins including FedEx, Correos (Spain) and GLS (Germany).



<sup>\*</sup>Non-GAAP, excluding highlighted items, stock-based compensation, and intangible amortization

### **MSI REGIONAL HIGHLIGHTS**

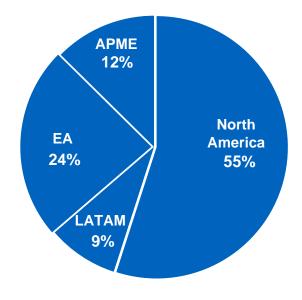
	Q1 2014	Q1 2013	Change
N. America	\$989	\$1,138	(13%)
L. America	158	179	(12%)
EA	427	412	4%
APME	227	243	(7%)
TOTAL	\$1,801	\$1,973	(9%)

#### **NORTH AMERICA**

 Double digit decline in Government driven by lower sales in ASTRO and PCR

#### **INTERNATIONAL**

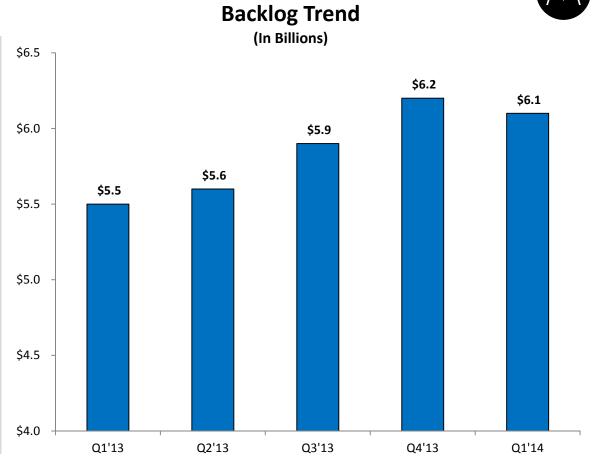
Double-digit growth in TETRA in EA



# **Backlog**

#### Sequential Quarter Change (Q4'13 to Q1'14)

- Total decreased \$104M
  - Government down \$79M
  - Enterprise down \$25M



Motorola Solutions Q1 Earnings Conference Call. MOTOROLA, MOTOROLA SOLUTIONS and the Stylized M Logo are trademarks or registered trademarks of Motorola Trademark Holdings, LLC and are used under license. All other trademarks are the property of their respective owners. ©2014 Motorola Solutions, Inc. All rights reserved.

# **Q&A PARTICIPANTS**

**GREG BROWN** 

Chairman and CEO

**GINO BONANOTTE** 

**Executive Vice President and CFO** 

**MARK MOON** 

Executive Vice President and President, Sales and Product Operations

**SHEP DUNLAP** 

Vice President, Investor Relations

## **USE OF NON-GAAP MEASURES**



In addition to the GAAP results provided during this event, Motorola Solutions has provided certain non-GAAP measurements. Motorola Solutions has provided these non-GAAP measurements as a measure to help investors better understand its core operating performance, enhance comparisons of Motorola Solutions' core operating performance from period to period and to allow better comparisons of Motorola Solutions' operating performance to that of its competitors. Among other things, the Company's management uses these operating results, excluding the identified items, to evaluate the performance of its businesses and to evaluate results relative to incentive compensation targets. Management uses operating results excluding these items because they believe this measure enables them to make better period-to-period evaluations of the financial performance of its core business operations. There are inherent limitations in the use of operating results excluding these items because the company's GAAP results include the impact of these items. The non-GAAP measures are intended only as a supplement to the comparable GAAP measures and the Company compensates for the limitations inherent in the use of non-GAAP measures by using GAAP measures in conjunction with the non-GAAP measures. As a result, investors should consider these non-GAAP measures in addition to, and not in substitution for, or as superior to, measures of financial performance prepared in accordance with GAAP.

Details of these items and reconciliations of the non-GAAP measurements provided during this presentation to GAAP measurements can be found in the Appendix to this presentation and on Motorola Solutions' website at www.motorolasolutions.com/investor.

# SUPPLEMENTAL NON-GAAP MEASURES



### SUPPLEMENTAL NON-GAAP MEASURES



Net sales

**GAAP** gross margin

Non-GAAP gross margin adjustments: Stock-based compensation expense Reorganization of business charges

Non-GAAP gross margin

GAAP Operating earnings ("OE")

Non-GAAP OE Adjustments:

Stock-based compensation expense Reorganization of business charges Intangibles amortization expense Other highlighted items

Non-GAAP OF

**GAAP OE%** 

Non-GAAP Adj %

Non-GAAP OE %

Q1	l '11	Q2'11	Q3'11	Q4'11	Q1 '12	Q2 '12	Q3 '12	Q4 '12		Q1 '13	Q2 '13	Q3 '13	Q4 '13		Q1	l '14
\$ 1	L,834	\$ 1,984	\$ 2,085	\$ 2,300	\$ 1,956	\$ 2,148	\$ 2,153	\$ 2,441	Ţ	\$ 1,973	\$ 2,107	\$ 2,112	\$ 2,504	Γ	\$ 1	,801
	924	1,007	1,055	1,160	973	1,060	1,087	1,229		955	1,029	1,043	1,214			845
	3	5	6	6	6	7	6	6		6	5	5	5			4
	3	-	-	3	-	3	3	2		-	9	8	11			1
	020	1 012	1.061	1 160	070	1 070	1 006	1 227	-	061	1 0 4 2	1.056	1 220	H		050
	930	1,012	1,061	1,169	979	1,070	1,096	1,237		961	1,043	1,056	1,230			850
	169	159	254	276	232	278	324	423		216	266	320	413			170
	36	34	39	39	37	45	38	39		39	29	32	32			32
	5	17	10	20	9	11	10	12		11	19	24	52			21
	50	50	50	50	6	6	6	10		6	6	8	6			5
	-	39	-	50	-	-	-	(16)		-	-	-	-			(21)
\$	266	\$ 304	\$ 359	\$ 444	\$ 290	\$ 350	\$ 387	\$ 476	-	\$ 278	\$ 334	\$ 397	\$ 519	H	\$	212
	0.20/	-		42.00/				47.00/					-	T		
1	9.2%	8.0%			11.9%					10.9%	12.6%					9.4%
1	5.3%	7.3%	5.0%	7.3%	2.9%	3.4%	3.0%	2.2%		3.2%	3.3%	3.6%	4.2%			2.3%
	14.5%	15.3%	17.2%	19.3%	14.8%	16.3%	18.0%	19.5%		14.1%	15.9%	18.8%	20.7%		1	11.8%

# SUPPLEMENTAL NON-GAAP MEASURES



GAAP Other income (expense) Non-GAAP Below OE adjustments Non-GAAP Other income (expense)

GAAP Earnings from cont. operations

Non-GAAP OE adjustments Non-GAAP below OE adjustments Non-GAAP tax adjustments and effect

**TOTAL Non-GAAP Earnings** 

GAAP Continuing operations earnings per share ("EPS") Non-GAAP Continuing operations EPS adjustments Non-GAAP Continuing operations EPS

Diluted, weighted average shares outstanding

	Q	1 '11	C	2'11	C	(3'11	C	Q4'11	C	1 '12	Q	2 '12	Q	3 '12	C	4 '12		Q	1 '13	Q	2 '13	Q	3 '13	Q	4 '13	(	Q1	'14
		3		(98)		(16)		(9)		12		(38)		- (4.2)		(16)			(11)		(42)		5		(22)			(19)
		3		(17)		(16)		(9)		(16)		(38)		(13)		(16)			(11)		(42)		(23)		(22)			(19)
		367		50		153		177		159		177		206		336			192		258		307		343			127
		97		145		105		168		58		72		63		53			62		68		77		106			42
		-		81		-		-		(16)		-		(13)		-			-		-		(23)		-			-
		(277)		(84)		(35)		(59)		(12)		(41)		(15)		(76)	╽╽		(67)		(18)		(10)		(14)			(40)
	\$	187	\$	192	\$	223	\$	286	\$	189	\$	208	\$	241	\$	313		\$	187	\$	308	\$	351	\$	435	\$	;	129
)	\$	1.07	\$	0.14	\$	0.45	\$	0.54	\$	0.50	\$	0.60	\$	0.72	\$	1.18		\$	0.68	\$	0.94	\$	1.16	\$	1.31	\$	; (	0.49
		(0.53)		0.40		0.21		0.33		0.09		0.10		0.12		(0.08)			(0.02)		0.18		0.16		0.36		(	0.01
	\$	0.54	\$	0.54	\$	0.66	\$	0.87	\$	0.59	\$	0.70	\$	0.84	\$	1.10		\$	0.66	\$	1.12	\$	1.32	\$	1.67	\$	,	0.50
	3	344.2		348.5		339.5		328.4		317.7		296.1		287.4		284.4		:	280.7	2	274.7	:	265.3	:	261.2		2	58.3

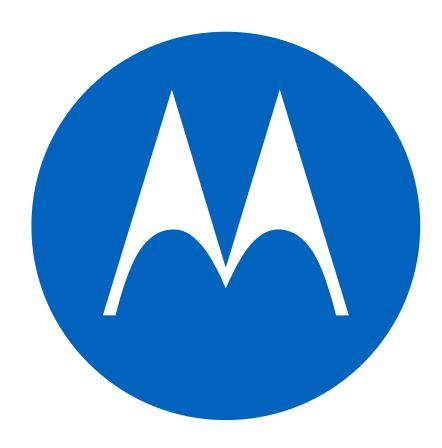
### SAFE HARBOR



A number of forward-looking statements will be made during this presentation. Forward-looking statements are any statements that are not historical facts. These forward-looking statements are based on the current expectations of Motorola Solutions, and we can give no assurance that any future results or events discussed in these statements will be achieved. Any forward-looking statements represent our views only as of today and should not be relied upon as representing our views as of any subsequent date. Forward-looking statements are subject to a variety of risks and uncertainties that could cause our actual results to differ materially from the statements contained in this presentation.

Information about factors that could cause, and in some cases have caused, such differences can be found on pages 10 through 21 in Item 1A of Motorola Solution's 2013 Annual Report on Form 10-K, and in our other SEC filings available for free on the SEC's website at www.sec.gov, and on Motorola Solutions' website at www.motorolasolutions.com/investor.

This presentation is being made on the 1st of May 2014. The content of this presentation contains time-sensitive information that is accurate only as of the time hereof. If any portion of this presentation is rebroadcast, retransmitted or redistributed at a later date, Motorola Solutions will not be reviewing or updating the material that is contained herein.



Motorola Solutions Q1 Earnings Conference Call. MOTOROLA, MOTO, MOTOROLA SOLUTIONS and the Stylized M Logo are trademarks or registered trademarks of Motorola Trademark Holdings, LLC and are used under license. All other trademarks are the property of their respective owners. ©2013 Motorola Solutions, Inc. All rights reserved.